

K]YbYf`K UggYfni `Y]hi b[. `B Yi Y`< cZZbi b[
ZØf`X]Y`I bhYfY`@cVUi °

K]Yb`d`Ubh`Y]bY`K UggYfni `Y]hi b[`ni f`I bhYfYb`@cVUi ži a
XYb`K UggYf`Ui g`U`h`ni `j YfVYggYfb`i bX`5i ghfcW`bi b[
Ybh[Y[Ybni k]f`Yb"



K]Ybž`2 ghYffY]W`!`8]Y`@cVUi `]b`K]Yb`ghY`h`j`c`f`Y]bYf
VYgcbXYfYb`<YfUi gZcfXYfi b["I a`XYb`Xfc`YbXYb
5i ghfcW`bi b[g!`i bX`J Yf`UbXi b[gdfcnYggYb`Ybh[Y[Ybni k]f`Ybž
`Uh`XYf`; Ya Y]bXYfUhgUi ggW`i gg`VYgW`cggYbž`Y]b`bYi Yf
; fi bXk UggYfghf`Øa i b[ga`cXY`ZØf`X]Y`I bhYfY`@cVUi `ni
Ybhk]W`Y`b`"8]YgYg`A`cXY`gc`U`g`6Ug]g`ZØf`ni`_ØbZh][Y
A U»bU`a`Yb`X]YbYb`i bX`XUVY]`Y`ZYbž`X]Y`k`Yfhj`c`Y`BUhi`f`]b
X]YgYa`VY`YVhYb`9f`c`i b[g[YV]Yhni`VYk`U`fYb`"@Ui`hY]bYf
A]hY]i b[`j`cb`A`Y]b`6Yn]f`_`Z]Y»higY]h`XYa`j`Yf[`Ub[`YbYb`d`X`f
ni`g`h`n`]W`Yg`K`UggYf`Ui`g`XYf`BYi`Yb`8`cbUi`]b`X]Y`C`VYfY`@cVUi`ž
i`a`XYb`K`UggYf`Ui`g`U`h`ni`j`YfVYggYfb"

8cW`k`Ug`VYXYi`hYh`XUg`_cb`fYh3`6]g`ni`%)`\$\$`@]hYf`K`UggYf`dfc

GY_i bXY`_ÖbbYb`ni [Y`Y]hYh`k YfXYb""8Yf`?`]a UghUXhfUhi`Øf[Yb
7nYfbc\cfgn_m`YVh`Yfj cfž`k]Y`k]W`h][`XYf`GW`i hn`XYf
Hf]b_k UggYfj Yfgcf[i b[`]b`X]YgYa `Ni gUa`a Yb`Ub[`]gh""8Ybb
VYfY]hg`Y]b`Dfc`Y`_h`Ui g`XYa` `đ\`f`&\$%)`nY][hYž`XUgg`U`Y
[YhYghYhYb`8chUh]cbgj Uf]UbhYb`Y]b`F]g]_c`ZØf`X]Y
K UggYfj Yfgcf[i b[`XUfghY`hYb""8]Y`mXfc`c[]gW`Yb`i bX
mXfc[Yc`c[]gW`Yb`6YX]b[i b[Yb`UVYb`g]W`YXcW`gY]hXYa
j YfÅbXYfhi bX`XUZØf`ghY`h`XUg`bYi Y`A`cXY`""

:]bUb`n]Yfi b[`i bX`l b`hYfghØhni b[

: Øf`XUg`; fi bXk UggYfghfØa i b[ga`cXY`k`i fXYb`]a`6i X[Yh`ZØf
&\$&) #&\$&*`&+`\$`\$\$\$`9i fc`Y]b[Yd`Ubh""8]YgY`đj Ygh]h]cbYb`k`i fXYb
]a` ; Ya`Y]bXYfUhgUi ggW`i gg`ZØf`?`]a Užl`a`k`Y`hž`8Ya`c_fUh]Y`i bX
DYfgcbU`VYgW`cggYb""9g`V`Y]Vh`UVni`k`UfhYbž`k]Y`XUg`A`cXY`XYb
K UggYf`Ui g`U`h`XYf`l`bhYfYb`@cVUi`cdh]a`]YfYb`_Ubb`i bX`cV`Y]bY
k`Y]hYf`]b`a`Ø[`]W`Y`K`Y]hYf`Y]hi b[`j`cb`8chUh]cbgk UggYf`c`bY
F]g]_c`ZØf`X]Y`Hf]b_k UggYfj Yfgcf[i b[`fYU`]g]Yfh`k`YfXYb`_Ubb`"

8Yf`B`Uh]cbU`dUf`_`8cbUi`Ui`Ybž`]b`XYa``X]Y`@cVUi` ``]Y[hž`Yf`YVh
b]W`h`bi`f`X]YgY`J`YfÅbXYfi b[Yb`"K`]Y`X]Y`Cf[Ub]gUh]cb`j`]UXcbUi
VYf]W`hYhž`k`i fXYb`VYfY]hg`a`Y`fYfY`A`U`»`bU`a`Yb`ni`f
GhUV`]g]Yfi b[`XYf`K`UggYfgd]Y[Y`U[Yb`i bX`ni`f`J`YfVYggYfi b[`XYg
@VYb`gfUi`a`Yg`]b`XYb`5i`Yb`Yf[f]ZYb`"Gc`k`]fX`Yhk`U`Y]b
Yfk`Y]hYfhYg`; YgW`]YVYa`UbU[Ya`Yb`h`Xi`fW`[YZØ`fhž`i`a`X]Y
9]bh]Yž`b[`XYf`8cbUi`gc`Y`ni`ghcddYbž`X]Y`gY]h`%-` ,`)`i`a`Y]bYb
U`VYb`A`YhYf`[YZU`Yb`]gh`"

@Ub[Zf]gh][Y`@Øgi b[Yb

Ni`g`Åh`]W`k`]fX`Ub`XYf`5bV]bXi b[`j`cb`BYVYbUfa`Yb`Ub`XYb
<Ui`dhghfca`[YUFVY]hYhž`k`Ug`b]W`h`bi`f`XYf`:`i`ggXmbUa`]_
ni [i`hY`_ca`a`hž`gcbXYfb`Ui`W`XYb`@VYb`gfUi`a`ZØf`X]Y`H]Yf!`i`bX
DZUb`nYb`k`Y`h]b`XYf`@cVUi`j`YfVYggYfh`Dc`g]h]j`Yg
đ`b[Z]gW`Ui`Z`_ca`a`Yb`Ub`bYi`[YgW`UZZYbYb`B`Uhi`fi`ZYfb`nY][h
VYfY]hg`YfghY`9fZc`[Y`X]YgYf`A`U`»`bU`a`Yb`"8Yf`5i`ghUi`gW
nk`]gW`Yb`XYa`B`Uh]cbU`dUf`_`8cbUi`!5i`Ybž`j`]UXcbUi`i`bX`XYf
C`VYfghYb`K`UggYffYW`hgVY`ØfXY`k`]fX`Zc`fh`Ui`ZYbX

Ui ZFYW hYf\U`hYbž'i a `X]Y`Xi fW [Åb [][Yb'; Yk ÅggYfj YfbYhni b[Yb
j cfUbni hfY]VYb"

A]h`Dfc`Y_hYb`k]Y`XYf` 8mbUa]W@ZY`@]bYg`8Ubi VY žX]Y`V]g`ž b]
&\$&*`Ui ZYbž`k]fX`Y]b`k Y]hYfYf`6Y]hfU[`ni f`bUW\U`h][Yb
: `i gg[YghU`hi b[`[Y`Y]ghYh`8]Y: Yfh][ghY``i b[`j cb`VYgh]a a hYb
5bV]bXi b[ga U» bU\ a Ybž`k]Y`X]Y`XYg`Gd]hhY`Ui Yf`5fa gž`YfZc`[hY
VYfY]hg`ja `<YfVgh`&\$&\$`K Y]hYfY`hYW`b]gW`Y`D`Ubi b[Yb`g]bX`ZØf
&\$&) `j cf[YgY\Ybž`k Ug`Y]bYb`Yb hgW`Y]XYbXYb`GW`f]h`j]b`XYf
F Yj]hU`g]Yfi b[`XYf`5i Yb`XUfghY``h"

8]Y`9bhk]W`i b[Yb`]b`XYf`@cVUi `g]bX`b]W`h`bi f`ZØf`X]Y`BUhi f`j cb
6XYXi hi b[``5i W`ZØf`X]Y`K]YbYf]bbYb`i bX`K]YbYfž`X]Y`X]YgYb
k i bXYfgW`ØbYb`9f`c`i b[gfUi a `bi hnYbž`]gh`Yg`k]W`h][ž`XUgg`Y]b
; `Y]W [Yk]W`h`nk]gW`Yb`BUhi fgW`i hn`i bX`Hf]b`_k UggYfj Yfgcf[i b[
[YZ bXYb`k]fX``8]Y`_ca a YbXYb`š\`fY`k YfXYb`nY][Ybž`k]Y`X]Y
A U» bU\ a Yb`]b: cfa `XYg; fi bXk UggYfghf`Øa i b[ga cXY`g`i bX
UbXYfYf`Dfc`Y_hY`k]f`Yb`k YfXYb"

8YhU]`g	
C fh	K]Ybž`² ghYffY]W
E i Y`Yb	<ul style="list-style-type: none">• k k k "a Y]bVYn]f_"Uh• k]Yb"cfZ"Uh• k k k "XcbUi Ui Yb"Uh

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb`bYh