

K]YbYf'F Yhhi b[gX]Ybgh. ' : c fhgW\ f]hhY 'i bX
bYi Y 'N]Y`Y`ZØf`a Y\ f`G]W\ Yf\ Y]h°

K]Yb`j YfVYggYfh'&\$&) `gY]b`F Yhhi b[gk YgYb`bUW
9a dZY\`i b[Yb`XYg`F YW\ bi b[g\cZgž`i a `9]bgUhnY]hYb`i bX
E i U]hÅhni `cdh]a]YfYb"



K]Ybž`² ghYffY]W\ `!`ϕ`K]Yb`hi`h`g]W\`k Ug`]a `F Yhhi b[gX]Ybgh°
@Ui`h`XYa `U`_hi`Y`Yb`6Yf]W\`h`XYg`F YW\ bi b[g\cZYg`² ghYffY]W\
k i fXYb`]b`XYb`Y`hnhYb`ϕ\`fYb`VYXYi`hYbXY`J YfVYggYfi b[Yb
j cf[Ybca`a`Yb`"8Yf`6Yf]W\`hž`XYf`Ui`ZY]bY` , VYfdfØZ b[`Ui`g`XYa
ϕ\`f`&\$&\$`ni`fØW\`[Y\`hž`nY][`h`Ui`Z`XUgg`j`cb`]bg[YgUa`h`%(
9a dZY\`i b[Yb`XYg`F YW\ bi b[g\cZYg`bYi`b`j`c`ghÅbX][`i`bX`ZØbZ
hY]`k`Y]gY`i`a`[YgYhnh`k`i`fXYb`"8]Yg`c`Vh`Ui`W\`X]Y`GhUXh`K]Yb`i`bX
\YVh`X]Y` : c fhgW\ f]hhY` \Yfj`cf`"K]Y`a`Y]b`VYn]f`_"Uh`VYf]W\`hYhž`]gh
X]Y`Ni`gUa`a`YbUfVY]h`nk`]gW\Yb`XYf`6Yfi`ZgfYhhi`b[`K]Yb`i`bX
df]j`UhYb`F Yhhi`b[gX]YbghYb`XUVY]`VYgcbXYfg`k`]W\`h][`"

5i`ZY]bY`bYi`Y`GhfUhY[]Y`gYhnh`X]Y`6Yfi`ZgfYhhi`b[`K]Ybž`]bXYa`g]Y
J YfY]bVUfi`b[Yb`a`]h`d`f]j`UhYb`F Yhhi`b[gX]YbghYb`[YgW\`cggYb`\Uh"

8]YgY`5bV]bXi b[Yb`gc`Yb`Y]bY`ghUbXUfX]g]YfhY`i bX`Y]b\Y]h]WXY
5Vk]W`i b[`j cb`BchZ`Yb`i bhYfghØhnYb`"8 Ug`N]Y`]gh`Ygž]b`- \$
DfcnYbhXYf: `Y`]bbYf\U`V`j cb`%(`A]bi hYb`bUW`5`Ufa]Yfi b[
Ua `9]bgUhnCFh`ni `gY]b`"6Y]`9]bg`hnYb`]b`gdYn]Y`Yb`; YV]YhYb`k]Y
XYa `K]YbYfk U`X`cXYf`XYf`8cbUi]bgY`k i fXY`Y]bY`<]ZgZf]ghj cb
` \$`A]bi hYb`ZYgh[Y`Y[h`"8Ua]h`k i fXY`X]Y`GhYi Yfi b[`XYf`9]bg`hnY
g][b]Z]_Ub`h`j YfVYggYfh`

HYW`X bc`c []gW`X Y` : c fhgW`X f]hhY`i bX

< YfUi gZc fXYfi b[Yb

Hfchn`X]YgYf`d`cg]h]j Yb`9bhk]W`i b[Yb`[]Vh`Yg`YXcW`Ui W`
< YfUi gZc fXYfi b[Yb`"8]Y`D`Ubi b[`Y]bYf`nYb`hfU`Yb`]b`hY[f]YfhYb
@Y]hghY`Y`ZØf`K]Ybž`X]Y`VYfY]hg]a `>U`f`&\$%+`Ub[Yghc» Yb`k i fXYž
ghY`W`h`bcW`]b`XYb`?]bXYfgW`i `Yb`"8]Y`7`c`f`cbU!DUbXYa]Y`U`h
X]YgYb`DfcnYgg`ni g`hn`]W`j YfnØ[Yfh`"8]Y`GhUXh`K]Yb`UfVY]hYh
k Y]hYf\]b`Ub`Y]bYa `i a ZUggYbXYb`?cbnYdhž`i a `Y]bY`VYggYfY
X][]hU`Y`5bV]bXi b[`i bX`J YfbYhni b[`XYf`F`Yhhi b[gX]YbghY`ni
[Yk `A`f`Y]ghYbž`gc`VYf]W`hYh`XYf`G?`J`Yf`U["

9]b`Ui Za Yf_gUa Yg`5i [Y`gc`h`Y`Ui W`Ui ZX]Y`ghY][YbXYb`NU`Yb
XYf`BchZU`_fUb`_Yb`hfUb`gd`cfhk U[Ybž`X]Y`]b`XYb`Y`hnhYb`ZØbZ`>U`fYb
i a `ZUgh`%*`DfcnYbh`ni [Ybca`a`Yb`U`VYbž[Y`Y[h`k YfXYb`"a
; Y[YbgUhn`XUni `bY`a`Yb`X]Y`9]bg`hnY`a]h`bcfa U`Yb
F`Yhhi b[gk U[Yb`UVž`k Ug`Y]bY`VYk i gghY`9bhgW`Y]Xi b[`]b`XYf
9]bgUhd`Ubi b[`fYZY`_h]Yfh`"8]Y`GhUXh`K]Yb`U`h`XUg`N]Y`ž`X]Y
9]bg`hnY`k Y]hYf`ni `cdh]a]YfYb`i bX`XYb`6YXØfZb]ggYb`XYf
6Yj Ò`_Yfi b[`[YfYW`h`ni `k YfXYb`"

J YfVYggYfi b[`XYf`E i U`]h`hgg]W`X Yfi b[

8Yf`ÒghYffY]W`]gW`X Y`F`Yhhi b[gX]Ybghž`gc`[Ya`g!Ui`ghf]U`Uh
Uba Yf_hž`\Uh`Y]bY`J]Y`nU`\`Ub`< YfUi gZc fXYfi b[Yb`]b`6Yni [`Ui Z
E i U`]h`h`i bX`C`f[Ub]gUh]cb`ni `VYk `h][Yb`"9g`k YfXYb`bi f
gd`cfUX]gW`X Y`F`Ø`W`a`Y`Xi b[Yb`ni f`BchZU`UVk]W`i b[`[Y[YVYbž
k Ug`VY]`XYf`A]b]a]Yfi b[`j cb`b]W`h`]bX]n]YfhYb`BchUfnhY]bg`hnYb
]b`Ni`_i bZh`Y]bY`F`c`Y`gd]Y`Yb`_ØbbhY`"

l a 'E i U`]hÀh'i bX'9ZZ]n]Ybn'k Y]hYf'ni 'ghY][Yfbž'g]bX'bYVYb'XYf
hYW.b]gWYb'J YfVYggYfi b['Ui W'Y]bY'FYZcfa 'XYf'5i gV]'Xi b['i bX
XYf'; YgYhn[YVi b['bchk YbX]["'8Yf'K i bgW' bUW'Y]bYf
gW'ÀfZYfYb'8YZ]b]h]cb'XYg'FYhhi b[gX]YbghYg'i bX'Y]bYf
[YgYhn`]WYb', VYfUfVY]hi b['gh'i bØVYf\ØfVUf"'K]Yb'[]h'\Yf'U'g
dcg]hj] Yg'6Y]gd]Y ž'XU'X]Y'6Yfi ZgfYhhi b['g]W'U_h]j 'ZØf'Y]bY
J YfVYggYfi b['XYf'5i gV]'Xi b[gghUbXUfXg'Y]bgYhnh"

≠g[YgUa h'nY][h'g]W'Y]b'_'UfYf'HfYbX'ni f'K Y]hYfYbtk]W_'i b['i bX
C dh]a]Yfi b['XYg'FYhhi b[gX]YbghYg']b'K]Yb"'9g'V'Y]Vh'gdUbbYbX
ni 'VYcVUW'hYbž'k]Y'X]Y'b'ÀW'ghYb'GW'f]hhY']b'X]YgYf'k]W'h][Yb
6fUbW'Y'YbhZU'hYh'k YfXYb"

8YhU]`g	
C fh	K]Ybž'² ghYffY]W
E i Y`Yb	<ul style="list-style-type: none"> • k k k "g_j Yf`U["XY • k k k "a Y]bVYn]f_"Uh • k k k "[Ya g!Ui ghf]U"Uh

6Ygi W'Yb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh