

K]YbYf'5bk U`hg\Ui g`V`i h][`UhhUW_]Yfh.
DgmW\]gW\ ` _fUb _Yf`A Ubb`j`cf`; Yf]W\h`

9]b`)' !\f][Yf`a]h`GW\]ncd\ fYb]Y`gh]W\h`i]b`K]YbYf
5bk U`hg_Ubn`Y]`Ui ZY]bY`A]hUfVY]hYf]b`Y]b`"; Yf]W\h
j`Yf\UbXY`h`ØVYf`l`bhYfVf]b[i`b["



K]Yb!@UbXghfU» Yž`² ghYffY]W\ `!`9]b`gW\cW_]YfYbXYf`JcfZU`
YfgW\ØhYfh`X]Y`K]YbYf`F`YW\hg`UbXgW\UZh`5a`" `": YVfi Uf`&\$&)
_Ua`Yg]b`Y]bYf'5bk U`hg_Ubn`Y]]b`K]Yb!@UbXghfU» Y`ni`Y]bYa
Vfi hU`Yb`A YggYfUb[f]Z`9]b`)' !\f][Yf`A Ubbž`XYf`Ub
Ui`g[YdfÄ[hYf`GW\]ncd\ fYb]Y`Y]XYhž`ghUW\`XUVY]`Ui`Z`Y]bY
) *!\f][Y`A]hUfVY]hYf]b`Y]b`i`b`X`ZØ[hY`]\f`YVYbg[YZÄ`f`]W\Y
JYf`Yhni`b[Yb`ni`" `8]Y`GhUUhgUbK U`hgW\UZh`VYUbhfU[h`Yhnh`X]Y
i`bVYZf]ghYhY`l`bhYfVf]b[i`b[`XYg`HÄhYfg]b`Y]b`ZcfYbg]gW`!
h\YfUdYi`h]gW\Yg`NYbhf`i`a`ž`XU`Yf`ni`a`HUhY]hdi`b`h`b]W\h
ni`fYW\bi`b[gZÄ`\][`k`Ufž`k`jY`8]Y`DfYggY`VYf]W\hYh`

8]Y`J`Yf\UbX`i`b[`Ua`@UbXYg[Yf]W\h`k`]fX`Ua`8`cbbYfghU[
ghUhhZ]bXYb`" @Ui`h`5b[UVYb`XYf`GhUUhgUbK U`hgW\UZh`k`]fX`]b`XYf`

5b_`U[Y`Ui Z`X]Y`GWk YfY`XYf`dgmWk]gWYb`GhØfi b[`XYg
5b[Y_`U[hYb`j Yfk]YgYbž`X]Y`Y]bY`GhfUž YfZc`[i b[`k Y[Yb
j Yfgi W`hYb`A cfXYg`Ui ggW`Y]Y» h`GhUhhXYggYb`ghY`h`X]Y` : fU[Y`ja
F Ui a ž`k]Y`a]h`XYa `A Ubb`_ØbZh][`i a [Y[Ub[Yb`k YfXYb`gc`ž`i a
k Y]hYfY`dchYbn]Y`Y`HUhYb`ni `j Yf\]bXYfb"

: i fW`hVUfY`J Yf`Yhni b[Yb`i bX`j Yf`Yhn`]W`Y
GYY`Yb

8 Yf`gW`fYW_`]W`Y`5b[f]Z`\]bhYf`Àggh`VY]`XYf`J Yf`YhnhYbž`X]Y`%*
Gh]W`k i bXYb`Yf`]h` `XUfi bhYf`ja ` ; Yg]W`hž`]b`XYf`6fi gh`i bX`Ub
XYb`5fa Yb` `Gdi fYbž`X]Y`k Y]h`ØVYf`X]Y`_ØfdYf`]W`Yb
5i gk]f_`i b[Yb`\]bUi g[Y`Yb`"BUW`XYa `J cfZU`k i fXY`g]Y
i a [Y`YbX`ja `? fUb`_Yb`Ui g`VY`UbXY`h`8 Yf`A Ubbž`XYf`VYfY]hg
gY]h`5i [i gh`&\$&(`U`g`?`]Ybh`XYf`? Ubn`Y`U[]YfhYž`k c`hY`Ua `HU[
XYf`HUh`(\$`\$`9i fc`6Uf[Y`Xž`Yf\]Y`h`YXcW`bi f`X]Y`<`À`ZhY`i bX
_Y`fhY`j Yfa i a a h`ni fØW`ž`i a `X]Y`A]hUfVY]hYf]b`Ubni [fY]ZYb"

I a `XYfUfh][Y`HUhYb`ni _ØbZh][`ni `j Yf\]bXYfbž`]gh`X]Y`ZUW [YfYW`hY
6Y`UbX`i b[`XYg`GW]ncd`fYbYb`YggYbn]Y`""<]Yf`_ca a h`XUg
?cbnYdh`XYf`ZcfYbg]gW`Yb`H`YfUd]Y`]bg`Gd]Y`ž`XUg`]b
9]bf]W`hi b[Yb`k]Y`XYf`A YXVc`j YfZc`[h`k]fX`DUh]YbhYb`k YfXYb
Xcfh`]bX]j]Xi Y`Y`Yj U`i]Yfh`i bX`Yf\U`hYb`Ui Z`\fYb`[Ygi bX`Y]h`]W`Yb
Ni ghUbX`UV[Ygh]a a hY`H`YfUd]YUb[YVchYž`X]Y`j cb`Y]bYa
a i `h]dfcZYgg]cbY`Yb`HYUa `VYhfYi h`k YfXYb"

8]Y`6YXYi hi b[`Zc fYbg]gW`Yf` ; i hUW`hYb

9]b`nYbhfU`Yf`5gdY`_h`X]YgYf`6Y`UbX`i b[`g]bX`ZcfYbg]gW`Y
; i hUW`hYbž`X]Y` [Yk]ggY`J cfUi ggYhni b[Yb`ni f`9]bgW`Àhni b[`XYf
Ni fYW`bi b[gZ`\][_Y]h`]YZYfb`"@Ui h`⇒ D`bgh]hi h`gd]Y`Yb`gc`W`Y
; i hUW`hYb`Y]bY`YbhgW`Y]XYbXY`F c`Y`]b`XYf`F YW`hga YX]n]b`"G]Y
k YfXYb`]bgVYgcbXYfY`XUbb`VYb`Øh][hž`k Ybb`Y]bY`dgmW`]Uhf]gW`Y
6Yi fhY]i b[`bchk YbX][`]ghž`i a `↑ f]gh]gW`Y`9bhgW`Y]Xi b[Yb`ni
hfYZZYb"

8]Y`GhUUhgUb`k U`hgW`UZh`ghY`h`j cf`XYf`<YfUi gZcfXYfi b[ž`b]W`h`bi f

X]Y`J YfUbk cfhi b[`XYg`HÅhYfg`ni ` _`ÅfYbž`gcbXYfb`Ui W`ni
 [Yk Å`f`Y]ghYbž`XUgg`X]YgYf`VY]`ZY`YbXYf`H`YfUd]Y`Y]bY` UfY
 ZØf`X]Y` ; YgY`gW`UZh`V`Y]Vh" `bXYa `Yf`Y]bY`i a ZUggYbXY
 dgmW`c`c []gW`Y`6YhfYi i b[`Yf`Å`hž`_`ÖbbYb`gck c`X`Yf`A Ubb`U`g
 Ui W`X]Y`j cb`]a `VYhfcZZYbYb`A YbgW`Yb`<cZZbi b[`Ui ZY]bYb`K Y[
 ni f`6YggYfi b[`UVYb"

8Yf` : U`k]fZh`h]YZ[fY]ZYbXY` : fU[Yb`ØVYf`XUg`Ni gUa a Ybgd]Y`j cb
 dgmW`]gW`Yf` ; Ygi bX`Y]hž`FYW`hi bX`Df`Åj Ybh]cb`Ui Zi bX`V`Y]Vh`Y]b
 H`Ya Už`XUg`j]Y`Y`]b`XYf` ; Ya Y]bXY`VYgW`ÅZh][h"

8YhU]`g	
Cfh	K]Yb!@UbXghfU» Yž`² ghYffY]W`
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "X]YdfYggY"W`a • k k k "a YXVc"XY • k k k "]_d!]bgh]hi h"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb`bYh