

A]``]cbYbgUa a Y`Yf`ZØf`XYb`=G. `DfcnYgg
[Y[Yb`HgW\ YhgW\ YbYb`]b`K]Yb`VY[]bbh°

J Yf\UbX`i b[`Y[Yb`M gi d`A "]b`K]Yb`k Y[Yb`a i ha U» `]W\Yf
=G! :]bUbn]Yfi b[. `A]``]cbYb`9i fc`ZØf`HYffcfcf[Ub]gUh]cb
[YgUa a Y`h"



K]Yb!: `cf]XgXcfZž`² ghYffY]W\ `!`5a `K]YbYf`@UbXYg[Yf]W\h`\Uh
\Yi hY`Y]b`Vf]gUbhYf`DfcnYgg[Y[Yb`M gi d`A "žY]bYb`' `!`Å\ f][Yb
HgW\ YhgW\ YbYbž`VY[cbbYb`"8]Y`5b`_U[Y`Yf\YVh`gW\k YfY
J cfk ØfZY. `8Yf`a i ha U» `]W\Y`A]h[`]YX`XYf`HYffcfcf!A]`n` =g`Ua]gW\Yf
GhUUh `fGŁ`gc``gY]h`&\$%, `a Y\fyfY`A]``]cbYb`9i fc`ZØf`?`Åa dZYf`i bX
5b\`Åb[Yf`XYf; fi ddY`]b`Gmf]Yb`i bX`XYa `=U`_ [YgUa a Y`h`\UVYb`"
6YgcbXYfg`U`Ufa]YfYbX`]gh`X]Y`GW\`Åmi b[ž`XUgg`]bg[YgUa h`V]g`ni
+` ž) `A]``]cbYb`! G!8c``Ufž`XUg`g]bX`fi bX`* &ž++`A]``]cbYb`9i fcž
ØVYf`Y]bYb`dfcZYgg]cbY``[YZØ\fhYb`GdYbXYb`_UbU`
ni gUa a Yb[Y`ca a Yb`g]bXž`gc`8]Y`DfYggY"

8]Y`GhUUhgUbK U`hgW\UZh`K]Yb`Vf]b[h]\b`b]W\h`bi f`k Y[Yb
hYffcfcf]gh]gW\Yf`J YfY]b][i b[ž`gcbXYfb`Ui W\`k Y[Yb`XYf`6]`Xi b[

Y]bYf`_f]a]bY`Yb`Cf[Ub]gUh]cb`]b`Ni gUa a Yb\Ub[`a]hgY]bYa
<UbXY`b`M gi d`A ``\UhhY`V]g`ni`gY]bYf`YghbU\`a Y`]a`<YfVgh
&\$&&]b`K]Yb!:`cf]XgXcfZ`U[]Yfh`i bX`k Uf`]b`Y]bY`]bhYfbUh]cbU`Y
Ghfi`_hi`f`Y]b[YVYhhYhž`X]Y`Ui`W`A]h[`]YXYf`]b`8Yi hgW`UbXž`6Y`[]Yb
i bX`XYf`HØf`_Y]i a ZUgghY`GY]bY`; fi dd]Yfi b[`a]h`XYa`B`Ua`Yb
`Ja`UUh`UhhY`Yg`g]W`ni`f`5i`Z[UVY`[Ya`UW`hž; Y`X`ZØf`XYb`G`ni
gUa a Y`b`i bX`?Aa`dZYf`gck]Y`XYfYb`5b[Y\Øf][Y`Z]b`Ubn]Y`ni
i bhYfghØhnYb`cXYf`gc[Uf`ZfY]ni`_Ui`ZYb`"

DfcZYgg]cbU`]g]Yfi b[`XYf
HYffcf]ga i gZ]bUbn]Yfi b[

æa`@Ui`ZY`XYf`9fa]h`i b[Yb`_Ua`U`YfUi`gž`XUgg`M gi d`A ``\]bhYf
`cW`dfcZYgg]cbY`Yb`C`b`]bY!5i`Zhf]hhYb`ghY`W`hY`5bZUb[g`k`i`fXYb
GdYbXYb`]b`6Uf[Y`X`ØVYf`X]Y`HØf`_Y]b`UW`Gmf]Yb`cXYf`fU`
hfUb`gd`cfh]Yfhž`gd`ÅhYf`YfZc`[hY`X]Y`5V`k]W`i b[`ØVYf
?fmdhck`Å\fi b[Yb`i bX`?fmdhc!K`U`Yhg`8`UVY]k`i`fXY
a`Ub]di`Uh]j`Yg`6]Xa`UhYf]U`j`Yfk`YbXYhž`i`bhYf`UbXYfYa`:`chcg`j`cb
?]bXYfb`c`b`Y`A`ØhhYfž`i`a`VYhfc`ZYbY`GdYbXYf`Ya`ch]cbU`ni
VYk`Y[Yb`Hfch`X`Yf`ØVYfk`Å`h][YbXYb`6Yk`Y]g`U[Y`VYghfY]hYh
M gi d`A ``X]Y`J`cfk`ØfZY`j`Y\Ya`Yb`9f`VY\Ui`dhYhž`_Y]bY
J`YfV]bXi b[`ni`a`G`ni`U`VYb`i bX`Ybhgd`fYW`YbXY
GdYbXYbgUa`a`i b[Yb`b]Y`cf[Ub]g]Yfh`ni`U`VYb`J`C`@`Uh
VYf]W`hYh`"

5VYf`k`Ug`a`UW`h`X]Y`GUW`Y`bcW`Vf]gUbhYf3`@Ui`h`XYa`
6i bXYgUbghU`h`ZØf`:]bUbnX]Ybgh`Y]ghi b[gUi`Zg]W`h`f6U:]bŁ
`Y[h`XYf`:`c`_i`g`Ui`ZXYf`Df`Aj`Ybh]cb`j`cb`HYffcf]ga i gZ]bUbn]Yfi b[ž
i bX`Yg`[]Vh`ghfYb[Y`A`U»`bU\`a`Ybž`i`a`gc`W`Y`5`_h]j]h`ÅhYb`ni
i bhYfV]bXYb`J`YfgW]YXYbY`?fYX]h`i bX`NU\`i b[g]bgh]hi`hY
a`ØggYb`g]W`]bhYbg]j`a`h`]fYb`gdYn]Z]gW`Yb`F]g]_Yb
Ui`gY]bUbXYfgYhnYb`8]Y`6U:]b`VYZfU[hY`VYfY]hg`ØVYf`(\$`bgh]hi`hYž
i`a`XYfYb`G]W`Yf\Y]hga`U»`bU\`a`Yb`ni`VYk`YfhYb`i bX`ni
ØVYfdfØZYbž`c`V`nk]b[YbX`b`ch`k`YbX][Y`GW`f]hY`i`bhYfbca`a`Yb
k`YfXYbž`i`a`XYb`A`ggVfUi`W`j`cb`:]bUbn`Ub`Å`Yb`ni`j`Yf\]bXYfb`"

9f\Ø\hY`G]W`Yf\Y]hgj`cf`_Y\fi b[Yb

5b[Yg]W\hg`XYf`GWk YfY`XYf`J cfk ØfZY`YfZc`[h`XYf`DfcnYgg`i bhYf
 Yf\`Ò\hYb`G]W\Yf\Y]hgj cf_Y\fi b[Yb`"6Y]`Y]bYf`gc`W\Yb
 5b[Y`Y[Yb\Y]hž`X]Y`XYb`HYffc]ga i g`]b`XYb` : c_i g`fØW_hž``Àggh
 a Ub`b]W\hg`XYa`Ni ZU``ØVYf`UggYb`"M gi d`A`"k]fX`Y]bY`X]fY_hY
 J YfbYhni b[`a]h`?Yfba]h[`]YXYfb`XYg`€j cf[Yk cfZYbž`k Ug`X]Y
 ² ZYbh]W\`Y]h]b`K]Yb`i bX`XUfØVYf`\]bUi g`VYi bfi \][h`"8]Y
 hgW\YhgW\Yb]gW\Y`7ca a i b]hmi]b`² ghYffY]W\`ghY\h`XYa
 5b[Y`_U[hYb`cZYZbVUf`_f]h]gW\`[Y[YbØVYfž`XU`Yf`VY]`XYf`Dc`]nY]`]b
 gY]bYf`<Y]a Uh`k Uf`i bX`_Y]b`J YfhfUi Yb`[Yb]Y» Yb`_Ubbž`k]Y`Yf
 gY`Vghini [UV`"

K]Y`g]W\`X]Y`G]hi Uh]cb`k Y]hYfYbhk]W`_Y`b`k]fXž`V`Y]Vh`UVni k UfhYb`
 : YghighY\h`YXcW\ž`XUgg`XYf`DfcnYgg`i bX`X]Y`XUa]h] YfVi bXYbYb
 9bh\Ø`i b[Yb`Y]bY`k Y]hfY]W\YbXY`8]g_i gg]cb`ØVYf`X]Y
 :]bUbn]Yfi b[`j cb`HYffc]ga i g`i bX`X]Y`G]W\Yf\Y]h]bbYf\U`V
 9i fcdUg`Ubghc» Yb`k YfXYb`"9]b`H\Ya Už`XUg`i bg`U`Y`VYhf]Zž`h"

| | |
|----------|--|
| 8YhU]`g | |
| C fh | K]Yb! : `cf]XgXcfZž`² ghYffY]W\ |
| E i Y`Yb | <ul style="list-style-type: none"> • k k k "j c`"Uh • k k k "X]YdfYggY"Wč a • k k k "VUZ]b"XY |

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb`bYh