

? Uff]YfYWX UbWX `Ub `XYf`HI `8 Ufa ghUXh.
? ca a i b]_Uh]cbga UbU[Yf#]b `ZØf
=bbc6ccgh`[Ygi WX h°

9fZU\ fYb`G]Y`U`Yg`ØVYf`]bbcj Uh]j Y`GhY`YbUb[YVchY`]b`XYf
X][]hU`Yb`<cWXgWXi ``Y\ fY`Ub`XYf`HI `8 Ufa ghUXh`i bX`K I
K]Yb`gck]Y`X]Y` : cfhgWXf]hhY`]a `6YfY]WX `?Øbgh]WX Y
=bhY``][Ybn"



K]YXYbž`² ghYffY]WX `!`K]Yb`nY][hig]WX `Y]ba U`a Y\ f`U`g`Y]b
<chgdch`ZØf`=bbcj Uh]cb`i bX`6]Xi b[`°5_hi Y``g]bX`nk Y`]gdUbbYbXY
GhY`Yb`Ui g[YgWX f]YVYbž`X]Y`gdYn]Y``]a `6YfY]WX `XYf`X][]hU`Yb
<cWXgWXi ``Y\ fY`Ub[Yg]YXY`h`g]bX`"8]Y`HYWX b]gWX Y`I b]j Yfg]h`h
8 Ufa ghUXh`gi WX h`Y]bY`#`? ca a i b]_Uh]cbga UbU[Yf#]b `ZØf`XUg
]bbcj Uh]j Y`Dfc`Y`_h` =bbc6ccgh ``8]YgYg`N]Y`XYg`Dfc`Y`_hg`]gh`Ygž
5i ghUi gWX U`_h]j]h`h`Yb`]b`XYb`6YfY]WX Yb` ; fØbXi b[`i bX
HYWX bc`c[]YhfUbgZYf`ni `gh`f`_Yb`"8 Yf` : c`_i g`]Y[h`XUVY]`Ui Z`XYa
5i gVUi`]bhYfbYf`F U\ a YbVYX]b[i b[Ybž`i a
 : cfgWXi b[gYf[YVb]ggY`fUgWX Yf`]b`X]Y`K]fhgWX UZhi bX` ; YgY`gWX UZh
ni `ØVYfZØ\ fYb`i bX`i a `Ghi X]YfYbXY`gck]Y`Dfca`cj]YfYbXY`ZØf`XYb

gdUbbYbXYb?Uff]YfYk Y['XYf'; f0bXi b['ni 'gYbg]V]]g]YfYb""8]Y
GhY`Y`k]fX`V]g'ni a ` ' %""8YnYa VYf`&\$&, `VYZf]ghYh'i bX`]gh`a
GW]YbW`7ca a i b]WUh]cb`7YbhfY`Ub[Yg]YXY`hž`k Ug`Y]bY`hc`Y
; Y`Y[Yb`Y]h`Z0f`?ca a i b]_Uh]cbgdfcZ]g`V]YhYhž`]fY`≠XYb`]b
Y]bYa `XmbUa]gWXYb`i a ZY`X`ni `YbhZU`hYb"

≠`K]Yb`V]YhYh`X]Y`K]fhgW`UZhgi b]j Yfg]h`h`fK i Łž`Y]bY`XYf`[f0» hYb
K]fhgW`UZhgi b]j Yfg]h`h`Yb`9i fcdUgž`YVYbZU`g`Y]bY`]bhYfYggUbhY
A 0[`]W`_Y]h`G]Y`gi W`h`Y]bYb`Y8Yj Y`cdYf#]b""8]YgY`HY]`nY]hghY`Y
]ghj ca `%) ""ž`]`&\$&) `V]g'ni a ` ' %""8YnYa VYf`&\$&+`VYZf]ghYh`A]h
Y]bYa `a cbUh]WXYb`A]bXYghYbh[Y`h`j cb`&"+, *ž%\$`9i fc`Vfi hhc
[Y`0fh`X]YgY`Dcg]h]cb`]b`XYb`6YfY]W`XYf`9fk Y]hYfi b[`j cb`LF!
5bk YbXi b[Yb`i bX`XYf`≠hY[fUh]cb`j cb`? ≠[YghYi YfhYb`" 8!
5[YbhYb""8]Y`5i Z[UVYb`i a ZUggYb`i bhYf`UbXYfYa `X]Y
i bhYfgh0hni b[`XYf`@Y`fYbXYb`VY]`XYf`≠hY[fUh]cb`X]YgYf
HYW`bc`c[]Yb`]b`X]Y`@Y`fY`gck]Y`X]Y`6YcVUW`hi b[`XYf
hYW`bc`c[]gWXYb`9bhk]W`_i b[Yb`]a `6YfY]W`LF`i bX`? =
≠hYfYgg]YfhY`gc`hYb`V]g'ni a `&) ""ž`]b]&\$&) `]fY`6Yk YfVi b[Yb
Y]bY]WXYbž`i a `HY]`X]YgYf`ni _i bZhk Y]gYbXYb`≠]h]Uh]j Yb`ni
k YfXYb"

HYW`bc`c[]gWXYf`K UbXY``]b`XYf
<cW`gW`i`V`]X`i b[

8]Y`6YXYi hi b[`j cb`?0bgh]WXYf`≠hY`][Ybn`]b`XYf
<cW`gW`i`V`]X`i b[`[Yk]bbhni bY`a YbX`Ub` : U`fh`6YfY]hg`gY]h
9bXY`&\$&%`Z0fXYfh`XUg`6i bXYga]b]ghYf]i a `Z0f`6]X`i b[`i bX
: cfgW`i b[`fBA 6: Ł`XYb`9]bgUhn`j cb`? =]b`X]YgYa `6YfY]W`" `a
F U`a Yb`XYf`6i bX!@AbXYf!≠]h]Uh]j Y` ?0bgh]WXYf`≠hY`][Ybn`]b`XYf
<cW`gW`i`V`]X`i b[`k YfXYb`Dfc`Y`_hY`j cfUb[Yhf]YVYbž`X]Y
]bhY`][YbhY`@Yfb`!i bX`Df0Zi b[ggmghYa Y`i bX`]bbc]Uh]j Y
Ghi X]Yb[`Ab[Y`Ybhk]W`_Y`b""8UVY]`k]fX`b]W`h`bi f`X]Y`hYW`b]gWXY
9bhk]W`_i b[`]a `: c`_i g`ghY`Ybž`gcbXYfb`Ui W`X]Y
[YgY`gW`UZh]WXYb`a`d`]_Uh]cbYbž`X]Y`X]YgY`HYW`bc`c[]Yb`a]h`g]W`
Vf]b[Yb"

6YgcbXYfg`Yfj cfni `YVYb`]gh`XYf`? ≠7Ua`di gž`XYf`Y]bY`D`UhhZcfa
Z0f`C`b`]bY!?! fgY`i bX`A UhYf]U`]Yb`ni `? =Ybhk]W`_Y`h""8 Ug`<Ygg]gWXY

NYbhfī a 'ZØf'Øbgh]WXY' ðhY`][Ybn'ZØfXYfh'YVYbgc
; fi bX`U[YbZcfgWxi b['i bX`XYb`HfUbgZYf`]b`X]Y`K]fhgWUZh"8Yg
K Y]hYfYb`i bhYfgi WxhXUg`8: ? ž`XUg`8Yi hgWXY: cfgWxi b[gnYbhfī a
ZØf'Øbgh]WXY' ðhY`][Ybnž`5bk YbXi b[Yb`]b`j YfgW]YXYbYb
6YfY]WXYb" ð`6Yf`]b!6fUbXYbVi f[`VY]gd]Y`gk Y]gY`Uhg]WXY]bY
ghUf`Y`K]ggYbgWUZhg`UbXgWUZhī a `? =[YV]`XYhž`X]Y`j cb
a Uh\Ya Uh]gWXYf`i bX`bYi fck]ggYbgWUZh]WXYf
; fi bX`U[YbZcfgWxi b[`V]g`\]b`ni `Ubk YbXi b[gc f]Ybh]YfhYf
: cfgWxi b[`fY]Wxh" <]Yf`k YfXYb`b]Wxh`bi f`? ðGhUfhi dg`[Y[fØbXYhž
gcbXYfb`Ui Wx`]bhYfbUh]cbU`Y`?cbZYfYbnYb`ni a `H\Ya U`? =
Ui g[Yf]WxhYh"

K Y]WXYb`ZØf`X]Y`Ni `i bZh`ghY`Yb

ð`Y]bYf`XmbUa]gWXYb`GhAXhY`k]Y`K]Yb`i bX`6Yf`]b`]gh`X]Y
l bhYfghØhni b[`j cb`HYWx b_]!GhUfhi dg`i bX`6]`Xi b[gY]bf]Wxhi b[Yb
i bYf`Ågg]Wx"9g]gh`_Ufž`XUgg`X]Y`j]Y`ZÅ`h][Yb`ð]h]Uh]j Yb`i bX
: ØfXYfdfc[fUa a Y`ni f`GhÅf`i b[`XYf`? ð: cfgWxi b[`i bX
!9bhk]W`i b[`bcWx`Ub[Y`b]Wxh`Ua `9bXY`g]bX"J cb`7cX]b[!
K cf_g\cdg`V]g`\]b`ni `]bhYfbUh]cbU`Yb`: cfgWxi b[g_cbZYfYbnYb`
Yg`[]Vh]j]Y`Y`A Ò[`]Wx`_Y]hYb`ni f`A]h[YghU`hi b[`]a `6]`Xi b[g!`i bX
HYWx bc`c[]YVYfY]Wx"K Yf`VYfY]h]ghž`g]Wx`]b`X]YgYg`gdUbbYbXY
: Y`X`ni `k U[Ybž`gc`hY`XU\Yf`X]Y`GhY`YbUi ggWx fY]Vi b[Yb`i bX`X]Y
9bhk]W`i b[Yb`]a `5i [Y`VY\U`hYb"

: Øf`8YhU]`g`ni `XYb`æVg`]b`K]Yb`i bX`8Ufa ghUXh`g]bX`X]Y
K YVgY]hYb`Y!hYUWx]b["cf[`i bX`dfc`Y`_hni `i bZh"VYf`]b"XY
gck]Y`V]`Xi b[ggYfj Yf"XY`ni `VYgi WXYb" <]Yf`_ØbbYb`g]Wx
ðhYfYgg]YfhY`ØVYf`U`Y`U`hi Y`Yb`9bhk]W`i b[Yb`i bX
A Ò[`]Wx`_Y]hYb`]bZcfa]YfYb`

8YhU]`g	
C fh	K]YXYbž`2 ghYffY]Wx
E i Y`Yb	<ul style="list-style-type: none"> • k k k "Y!hYUWx]b["cf[• dfc`Y`_hni `i bZh"VYf`]b"XY • k k k "V]`Xi b[ggYfj Yf"XY

6Ygi W\ Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh