

8 : 6 ! : fUi Yb 'gYhnYb 'a]h'*. \$!G]Y[' [Y[Yb
2 ghYffY]W\ '9A !N]Y`Y`]b`GnYbY

8]Y`8 : 6 ! : fUi Yb '[Yk]bbYb '* . \$ '[Y[Yb '2 ghYffY]W\ 'b`K]Yb
i bX`VYfY]hYb`g]W\ 'Ui ZX]Y`9I FC`j cf`'7\]f]gh]Ub`K ØW_`cVh`X]Y
HYUa `Y]ghi b["



K]Ybž'2 ghYffY]W\ '!`a`K]YbYf': fUbn!< cff!GhUX]cb`[UV`Yg`\Yi hY
Y]b`[Ubn`VYgcbXYfYg': i » VU`ZYgh.`8]Y`8 : 6 ! : fUi Yb`\UVYb`ja
`YmhYb`HYghgd]Y`j cf`XYf`9I FC`a]h`Y]bYf`VYY]bXfi W_YbXYb
* . \$!B]YXYf`U[Y`[Y[Yb`2 ghYffY]W\`ZØf': i fcfY`[Ygcf[h`J cf`) % \$
Ni gW\Ui Yfb`nY][hYb`X]Y`Gd]Y`Yf]bbYb`j cb`6i bXYghfU]bYf`7\]f]gh]Ub
K ØW_`Y]bY`ghUf`_Y`@]ghi b[`i bX`UggYb`X]Y`J cfZfYi XY`Ui Z`XUg
VYj cfghY`YbXY`Hi fb]Yf`]b`9i fcdU`k Y]hYf`ghY][Yb`"GmXbYm
@c\`a Ubb`bi mhY`X]Y`YfghY`A Ø[`]W\`_Y]h`VYfY]hg`bUW\`%(`GY_`i bXYbž
i a `XUg`YfghY`Hcf`XYg`Gd]Y`g`ni `Yfn]Y`Yb"

8]Y`ØghYffY]W\]gW\Yb`Gd]Y`Yf]bbYb`a i gghYb`g]W\`bcW\`]b`XYf
YfghYb`< U`VnY]h`k Y]hYfYb`HfYZZYfb`j cb`@U`GW\Ø`Yf`f`"Łž`GY`]bU
7YfW]`f&*"Łž`?`uFu`6Ø`\`fl`%"Łž`@c\`a Ubb`fl` - "Ł`i bX`@Ui fu` : fY][Ub[

f(' "Ł[YgW\`U[Yb[YVYb"? Ud]hÅb]b';]i `]U'; k]bb`VYgW\ f]YV`X]Y
YfghY`<À`ZhY`U`g`Y]b` : Yi Yfk Yf_ `i bX`Yg`k Uf`_`Ufž`XUgg`X]Y
A UbbgW\UZh]g]W\h]W\`GdU» `UhhYž`Ui Z`XYa `D`Uhn`ni `U[]YfYb`"G]Y
i bX`K ØW_`Ài » YfhYb`g]W\`bUW\`XYa `Gd]Y``Ài » Yfgh`d`c]g]h]j `ØVYf`X]Y
[YnY][hYb`@]ghi b[Yb`" 8Yf`GdU» `Ui Z`XYa `D`Uhn`k Uf`gdØfVUf ž`gc
X]Y`? Ud]hÅb]b"Gdcl `VYf]W\hYh"

J cfVYfY]hi b[`Ui Z`X]Y`9I F C

8]YgY`_`UfY`B]YXYf`U[Y`[Y[Yb`X]Y`8: 6!: fUi Yb`VYXYi hYh
[`Y]W\`nY]h][ž`XUgg`X]Y`Gd]Y`Yf]bbYb`g]W\`cdh]a U``Ui Z`X]Y
VYj cfghY`YbXY`9A `j cfVYfY]hYb`_`cbbhYb`"K ØW_`UhhY`]b`XYf
GhUfhY`Z]j]Yf`Ÿ`bXYfi b[Yb`j cf[Ybca`a`Ybž`i`a`j`YfgW\]YXYbY
Gd]Y`Yf]bbYb`ZØf`XUg`Hi`fb]Yf`ni`hYghYb`"6YgcbXYfg`7YfW`i`bX
@c`a`Ubb`ØVYfnYi [hYb`a`]h`ghUf`_`Yb`@]ghi b[Yb`i`bX`VYk UfVYb
g]W\`i`a`Y]bYb`D`Uhn`]a`9A`!`?`UXYf`"5i`W\`]a`nk`Y]hYb`8i`fW\ [Ub[
U[]YfhYb`X]Y`8Yi`hgW\Yb`Y`Yf`]a`j`Yfk`U`hi`b[ga`cXi`gž`k`Ug
VYXYi`hYhYž`XUgg`_`Y]bY`k`Y]hYfYb`HcfY`Z]Y`Yb`"9]bn][`Hcf`ØhYf]b
5bb!`?`Uhf]b`6Yf[Yf`k`i`gghY`]`fY` : Y`Yf`Ui`g`XYf`YfghYb`<`U`VnY]h
UVni`Y[Yb`i`bX`nY][hY`Y]bY`g]W\YfY`j`cfghY`i`b["

8Yi`hgW\`UbX`nY][h]g]W\`gca`]h`a`]h`c`Yf`9Z]n]Ybn`]b`XYf
C`ZYbg]j`Yž`Ui`W\`k`Ybb`X]Y`8YZYbg]j`Y`j`YfY]bnY`h`GW\`k`ÅW\Yb
c`ZYb`VUfhY`"K`ØW_`V`]W\`h`cdh]a`]gh]gW\`Ui`Z`X]Y`9I`F`C`i`bX`U`h
VYfY]hg`Y]bYb`HfU]b]b[g`U[Yf`]b`<`Yfnc[YbUi`fUW\`UV`XYa`%-`"ž`b]
Y]b[Yd`Ubh`A`Ub`XUfZ`[YgdUbb`h]gY]bž`cV`@YbU`C`VYfXcfZž`X]Y`g]W\
j`cb`Y]bYa`?`fYi`nVUbXf]gg`Yf`c`hž`fYW\`hnY]h][`Z]h`k`]fXž`i`a`Ua
Hi`fb]Yf`hY]`bY`a`Yb`ni`_`ÖbbYb"

9]b`6`]W_`Ui Z`XYb` : fUi YbZi » VU`

Ni`a`5VgW\`i`gg`c`b`h]g]W\`Y]b`6`]W_`ni`fØW_`8]Y`9b`hk`]W_`i`b[`XYg
: fUi`YbZi`»`VU`g`U`h]b`XYb`Y`hnhYb`š`U`fnY`b`hYb`Y]b][Y`<`Øf`XYb
ØVYfk`i`bXYb`"9fgh`%-`+\$`k`i`fXY`XYf` : i`»`VU`ZØf` : fUi`Yb`c`Z]n]Y`
j`ca`8: 6`ZfY][Y[YVYbž`bUW\XYa`XUg`Gd]Y`ZØf`j`]Y`Y`š`U`fY`U`g
[YZÀ`f`]W\`Y]b[Yghi`Zh`k`i`fXY`"ç`]Y`VY`Yi`W\`hYhž`XUgg`V]g`%-`-`bc`W\
UbXYfY`F`Y[Y`b`ZØf` : fUi`Yb`[U`hYbž`k`]Y`Y]b`_`Y]bYfYg`Gd]Y`ZY`X`c`XYf
X]Y`j`Yfk`YbXi`b[`j`cb`ž`[YbXVÀ`Yb`"š`j`]Y`Yb`@`ÅbXYfbž

]bgVYgcbXYfY`]b`XYb`l G5ž`k]fX`XYf` fUi YbZ` » VU``]bnk]gWXYb
 U_hj]`[YZØfXYfhž`k Ug`Xi fW`X]Y`9fZc`[Y`XYg`l G!` fUi Yb!
 BUh]cbU`hYUa g`XYi h`]W`k]fXž`XUg`VYfY]hg`j]Yfa U``XYb`K A !H]hY`
 \c`hY"

A]h`XYb`Øb[ghYb`9fZc`[Yb`XYf`8` 6!` fUi Yb`]gh`Yg`g]WXYfž`XUgg`XUg
 ðhYfYggY`i bX`X]Y`l bhYfghØhni b[`ZØf`XYb` fUi YbZ` » VU``k Y]hYf
 ni bY`a Yb`k YfXYb``8]Y`VYj cfghY`YbXY` fUi Yb!K A `j ca`&\$``ž`]]
 V]g`&\$``5i [i gh]b`5i ghfU`Yb`i bX`BYi gYY`UbX`k]fX`[Yk]gg`XUg
 bÅW`ghY`[fc» Y`<][\`][\h`gY]b"

8YhU]`g	
C fh	K]Ybž`² ghYffY]W
E i Y``Yb	<ul style="list-style-type: none"> • k k k "ZUn"bYh • k k k "gdcl "Wta • k k k "c`]Y"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`a Y]b!k]Yb`bYh