

Dc`]nY]`_cbhfc``]Yfh'5gm`Y]a Y.
K YghVU`b`cZ']a `: c_i g`XYf`G]Wk Yf`Y]h°

Dc`]nY]`ZØ\fhY`Ua `K YghVU`b`cZ`K]Yb`Ua `&"`† b]`&\$&)
GWk Yfdi b_h_cbhfc``Yb`Xi fWk ži a `?f]a]bU`]hÅhi bX
5i ZYbh\U`hgYWk hini `ØVYfdfØZYb"



K]Ybž'2 ghYffY]Wk `!`5a `A cbhU[ž`XYa `&"`† b]ž`ZØ\fhYb`X]Y
6YUa hYb`Ua `K]YbYf`K YghVU`b`cZ']bY`GWk Yfdi b_hU_h]cb
Xi fWk ž`X]Y`X]Y`5i Za Yf_gUa _Y]h`Ui Z`Y]b`gYbg]V`Yg`H\Ya U`Yb_h
X]Y`?f]a]bU`]hÅhgVY_Àa dZi b[`]b`Y]bYa `XYf`nYbhfU`Yb
J Yf_Y`fg_bchYbdi b_hY`K]Ybg"8]YgY`5_h]cbž`X]Y`Ui Wk `?cbhfc``Yb
]b`XYb`i a `]Y[YbXYb`5gm`Y]a Yb`i a ZUgghYž`UhhY`XUg`nYbhfU`Y
N]Y`ž`X]Y`FYWk ha Å»][_Y]h`XYg`5i ZYbh\U`hg`i bX`a Ò[`]Wk Y
ZfYa XYbdc`nY]`]Wk Y`J YfghÒ»Y`ni `ØVYfdfØZYb" `†bYba]b]ghYf
; Yf`UfX`?UfbYf`fP J DŁ`k Uf`j cf`C fhž`i a `X]Y`Dc`]nY]UfVY]h`ini
VY[`Y]hYb`i bX`ni `i bhYfghØhnYb"

8Yf`K YghVU`b`cZ`\Uh]g]Wk `]b`XYb`YhnhYb`†\fYb`U`g
I a gWk`U[d`Uhn`]a `8fc[Yb`U`bXY`Y`YfUi g_f]ghU`]g]Yfh`5i Wk

[Yk U`hhÄh][Y`5i gY]bUbXYfgYhni b[Yb`a]h`J Yf`YhnhYb`g]bX`\]Yf
_Y]bY`GY`hYb\Y]h"@Ui h`XYa `ðbYba]b]ghYf]i a `k Uf`Yg`XU\Yf
bchk YbX][ž`X]Y`?cbhfc``Yb`]b`XYb`]; fi bXj Yfgcf[i b[gei Ufh]YfYbž]b
XYbYb`j]Y`Y`5gm`k YfVYf`i bhYf[YVfUW`h`g]bXž`ni `]bhYbg]j]YfYb``8]Y
Dc`]nY]`_cbnYbhf]YfhY`g]W`XUfUi Zž`5bnY]W`Yb`j cb
Gcn]U``Y]ghi b[ga]ggVfUi W`i bX`F UX]_U`]g]Yfi b[ž`k]Y`XUg`NY][Yb
j cb` : U`bYb`hYffcf]gh]gW`Yf`C f[Ub]gUh]cbYbž`ni `]XYbh]Z]n]YfYb`"

9f[YVb]ggY`XYf`? cbhfc``Yb

6Y]`XYf`5_h]cb`k i fXYb`nk Y]`ZfYa XYbfYW`h]W`Y` : YghbU`a Yb`i bX
j]Yf`5bnY][Yb`fY[]ghf]Yfhž`Ui » YfXYa `k i fXYb`%(\$
→XYbh]h`ÄhgZYghghY``i b[Yb`j cf[Ybca`a Yb``9fZfYi `]W`Yfk Y]gY
_cbbhYb`_Y]bY`cZZYbg]W`h]W`Yb`5bnY]W`Yb`j cb`F UX]_U`]g]Yfi b[
ZYgh[YghY``h`k YfXYb``8]YgY`9fZc`[ga Y`Xi b[`]gh`VYgcbXYfg`k]W`h][ž
XU`gY]h`Ä\`fYgVY[]bb`&\$&` `VYfY]hg`&`%-` &`GW`k Yfdi b_hU_h]cbYb`]b
K]Yb`Xi fW`[YZØ\`h`k i fXYbž`VY]`XYbYb`]bg[YgUa`h`%`%-` , `5bnY][Yb
i bX`ZUgh`&\$`\$` : YghbU`a Ybž]b`_i g]j Y` ` \$`A]bXYf`Ä\`f][Ybž
Xc`_i a Ybh]Yfh`k i fXYb`"

→a `Ä\`f`&\$&(`k i fXYb`gc[Uf`) "%, , `GW`k Yfdi b_hU_h]cbYb`a]h`+&,
: YghbU`a Yb`fY[]ghf]Yfhž`k Ug`X]Y`Ub`U`hYbXY`Bchk YbX][_Y]h
gc`W`Yf`?cbhfc``Yb`i bhYfghfY]W`h`ð`X]YgYa `?cbhYi h[Y`Ub[hYb`` &
K UZZYbž`8fc[Yb`i bX`ØVYf`%` "\$\$\$`9i fc`6Uf[Y`X`]b`X]Y
5ggYfj UhYb_Ua`a Yf``8YfUfh][Y`9f[YVb]ggY`g]bX`HY]`Y]bYf
ghfUhY[]gW`Yb`D`Ubi b[ž`X]Y`j ca`ðbYba]b]ghYf`U`g`bchk YbX][
YfUW`hYh`k]fXž`i a `X]Y`G]W`Yf`Y]h`XYf`GhUXh`ni `[Yk`Ä\`f`Y]ghYb`"

9]b`6`]W`_`Ui Z`X]Y`? f]a]bU`]hÄh`]b`K]Yb

8]Y`[YbYfY``Y`@U[Y`XYf`?f]a]bU`]hÄh`]b`² ghYffY]W`nY][h`Y]bYb
VYgcf[b]gYffY[YbXYb`5bgh]Y[``&\$&` `k i fXYb`fi bX`) &, "\$\$\$
GhfUZhUhYb`Ub[YnY][hž`XYf`\ØW`ghY`GhUbX`gY]h`&\$%*``6YgcbXYfg`]b
K]Yb`k UfYb`ØVYf`Y]b`8f]hY`XYf`Ub[YnY][hYb`J YfVfYW`Yb
`c`_U`]g]Yfhž`XUfi bhYf`Yhk U` ,) "(\$ \$ `8]YVghÄ`Y` `XYf`\ØW`ghY`K Yfh
V]g`Yf``9]b`GW`k Yfdi b_h`i]Y[h`Ui W`_`Ui Z`XYf`8fc[Yb`_f]a]bU`]hÄhž
X]Y`Y]bYb`5bgh]Y[`j cb`fi bX`) "(\$ \$ `GhfUZhUhYb`nY][hž`k cVY]`K]Yb
ØVYf`-`-` * \$`X]YgYf`8Y`_]hY`j YfnY]W`bYhY``8 Ug`\Äi Z][ghY`Gi W`h[]Zh

V`Y]Vh7UbbUV]gžk Å\fybX`) \$i`XYf`² ghYffY]WXYf`Y]bY
@Y[U]g]Yfi b[`VYZØfk cfhYb"

9]b`k Y]hYfYg`]bhYfYggUbhYg`8YhU]`]gh`X]Y` : fU[Y`XYf
5i g`ÅbXYf_f]a]bU`]hÅhž`X]Y`]b`XYb`YhnhYb`Å\fyb`]a a Yf`k]YXYf
X]g_i h]Yfh`k i fXY`"@Ui h`6Yf]WXYb`k UfYb`&\$&&fi bX`(' i`XYf
HUhj YfXÅW]h][Yb`i bX`J Yfi fhY`hYb`5i g`ÅbXYf`"8]YgY`GhU]gh]_Yb
hfU[Yb`ni`Y]bYf`k Y]h] YfVfY]hYhYb`A Y]bi b[`VY].`+ \$i`XYf
² ghYffY]WXYf`[`Ui VYbž`XUgg`Ni k UbXYfYf`X]Y
?f]a]bU`]hÅhgd`fcV`Ya Uh]_j YfgW`ÅfZYb`"5b[Yg]W`hg`gc`WXYf`NU`Yb
XØfZhYb`X]Y`_cb]bi]Yf`]WXYb`?cbhfc`Yb`]b`GW`ØggY`di b_hYb`k]Y
XYa`K YghVU`b`cZ`Ui W`k Y]hYf`]b`i bj Yfn]W`hVUf`gY]b"

Ni gUa a YbZUggYbX`nY][h`X]Y`Øb[ghY`GW`k Yfdi b_hU_h]cb`XYf
Dc`]nY]`Ua`K YghVU`b`cZ]Y]bY`_UfY`@]b]Y`]a`?Ua dZ`[Y[Yb
?f]a]bU`]hÅhi bX`A]ggVfUi W`"8]Y`6Øf[Yf`_ØbbYb`Ui Z]Y]bY`Yf`Ø\hY
Dc`]nY]df`ÅgYbn`i bX`[Yn]Y`hY`A U» bU`a Yb`cZYbž`i a`Y]b`g]WXYfYg
I a ZY`X`]b`XYf`GhUXh`ni`ZØfXYfb`"8]Y`< YfUi gZc`fXYfi b[Yb`V`Y]VYb
nk Uf`[fc» ž`XcW`X]Y`ghU]gh]gWXYb`9fZc`[Y`XYi hYb`Ui Z]Y]bY
Yfbgh`UZhY`5i gY]bUbXYfgYhni b[`a]h`X]YgYb`H`Ya Yb`b`]"

A Y`f`ØVYf`X]Y`U`hi Y`Y`G]hi Uh]cb`i bX`X]Y`9f[YVb]ggY`XYf
?cbhfc`Yb`YfZU`fYb`G]Y`]b`XYb`XYhU]`]YfhYb`6Yf]WXYb`j`cb`
a Y]bVYn]f_"Uh`i bX`bUW`f]W`hYb"Uhž`gck]Y`XYb`i a ZUggYbXYb
GhU]gh]_Yb`ni f`?f]a]bU`]hÅh`]b`² ghYffY]W`Ui Z`ghU]ghU"W`a "

8YhU]`g	
C fh	K]Ybž`² ghYffY]W`
E i Y`Yb	<ul style="list-style-type: none">• k k k "a Y]bVYn]f_"Uh• k k k "bUW`f]W`hYb"Uh• XY"ghU]ghU"W`a

6Ygi W`XYb`G]Y`i bg`Ui Z.`a Y]b!k]Yb`bYh