

Dc`ghYfg`HfUi a .`F ØW__Y\ f`ni`F Ud]X`i bX]bhYfbUh]cbU`Yg`5VYbhYi Yf°

B]_c`Ug`Dc`ghYfž`Hcf\ØhYf`VY]a`K 57ž`d`Ubh
5i g`UbXgYfZU\fi b[`i bX`V`Y]Vh`a`]h`F Ud]X`j YfVi bXYb"
; Yk]bbh`XYb`7i dg]Y["



< ØhhY`Xc fZž`2 ghYffY]Wk`!`5_hi Y``ghY\h`XYf`&`!`Å\ f][Y`B]_c`Ug
Dc`ghYfž`Hcf\ØhYf`VY]a`K 57ž`]a`F Ua`dYb`]Wk`h`XYg
ØghYffY]Wk`]gWk`Yb`:`i » VU``g``B UWk`XYa`Yf`VY]a`K 57`ni`a`YfghYb
A U`XYb`7i dg]Y[`Yffi b[Yb`\Uhž`XUfZ`Yf`g]Wk`ØVYf`Y]bY
Bca`]b]Yfi b[`ZØf`XUg`2`:`6!HYUa`ZfYi Yb``8]YgY`9b`hk`]W`i`b[`]gh`Y]b
k`Y]hYfYf`GWk`f]hh`]b`gY]bYf`? Uff]YfYž`X]Y`Y]bY`gd`Ubb`Yb`XY`F`Y]gY
VY]b`U`hYh``8`Ybb`Dc`ghYf`k`i`fXY`Y]bgh`VY]`F`Ud]X`K`]Yb`Ui`g[YV]`XYh
i`bX`j`Yf`]Y»`XYb`J`YfY]b`&\$&\$`]b`F`]Wk`hi`b[`@5G?ž`k`c`Yf`j`]Y``[YfY]Zh
]gh"

GY]b`K`Y[`ZØ\fhY`]b`ØVYf`j`YfgWk`]YXYbY`@Y]\ghUh]cbYbž`V]g`Yf`]a
ž`]`&\$&(`Y]bY`ZYghY`5bghY``i`b[`VY]a`K 57`ZUbXž`k`c`gY]b`J`Yf`h`U[
bi`b`V]g`&\$&+`Äi`Zh``8]Yg`\Uh`b]Wk`h`bi`f`gY]bY`DYfgdY`_h]j`Yb`Ui`Z

XYa`D`Uhn`Yfk`Y]hYfhž`gcbXYfb`Ui`W`gY]bY`5a`V]h]cbYb`[`YgW`Øfhž]b
Y]bYf`XYf`ZØbZVYghYb`@[`Yb`9i`fcdUg`ni`gd]Y`Yb`" `W`ZØ`Y`a`]W`
F`Ud]X`bcW`gY`f`j`YfVi`bXYb`ž`gU[`h`Dc`ghYfž`XYf`]b`Y]bYf`F`ØW`Y`f`
ni`gY]bYa`5i`gV]`Xi`b[`gj`YfY]b`b]W`h`Ui`g[`YgW`c`ggYb`g]Y`h`"

9]b`bYi`Yf`6`]W`_`Ui`Z`X]Y`HU`YbhY`]a`^`2`:`6`

8]Y`U`_`hi`Y`Y`b`9`bhk`]W`_`i`b[`Yb`fi`bX`i`a`Dc`ghYf`k`YfZYb`Y]b`@]W`h`
Ui`Z`X]Y`G]hi`Uh]cb`^`b[`Yf`ØghYffY]W`]gW`Yf`HU`YbhY`]a`:`i`»`VU`""`@Ui`h`
Y]bYf`5bU`mgY`Ui`Z`-\$`a`]bi`hYb`"Uh`b]a`a`h`XYf`5bhY`]`j`cb`Gd]Y`Yfb`
i`bhYf`&&`Y`fYb`]b`XYf`58A`≠`5@`6i`bXYg`][`U`ghYh][`UV`"8Yf`5bhY`]
Ub`Gd]Y`a`]bi`hYb`ZØf`^`ghYffY]W`Yf`]b`X]YgYf`5`hYfg[`fi`ddY`
j`Yff]b[`YfhY`g]W`]b`XYf`Y`hnhYb`GU]gcb`Ui`Z`bi`f`*`ž`i`ž`k`À`fYbX`Yf`
]b`XYf`GU]gcb`&\$&&#&'`bcW`ØVYf`%&i`U[`"9]b`U`Ufa`]YfYbXYf`
HfYbXž`XYf`_`UfghY`hž`k`]Y`k`]W`h][`Yg`]ghž`^`b[`Yb`Gd]Y`Yfb`k`]Y`
Dc`ghYf`X]Y`A`Ø[`]W`_`Y]h`ni`[`YVYbž`]\f`HU`Ybh`Ui`Z`XYf`[`fc`»`Yb`
6Ø`bY`Ui`gni`YVYb`"

8]Y`5bU`mgY`VYgd]W`h`nk`Y]`k`Y]hYfY`GU]gcb`g`i`bX`nY][`hž`XUgg`Yg`]b`
XYb`Y`hnhYb`Y`fYb`Y]bY`XfUa`Uh]gW`Y`5VbU`a`Y`XYf`9]bgUhnY]hYb`
ZØf`^`b[`Y`Gd]Y`Yf`[`Y[`YVYb`U`hž`k`À`fYbX`X]Y`GhUh]gh]_`ZØf`
Ui`g`À`bX]gW`Y`Gd]Y`Yf`[`Y]W`nY]h][`UbghY][`h`8]Y`8UhYb`i`a`ZUggYb`
bi`f`Gd]Y`Yfž`X]Y`Y]bgUmZ`À`][`k`UfYb`U`gc`b]W`h`j`Yf`Y`hnh`c`XYf`
[`YgdYffh`"

K`57`i`bX`X]Y`Ni`_`i`bZhgd`À`bY`j`cb`Dc`ghYf`

6Y]`K`57`U`h`Dc`ghYf`X]Y`7`U`bW`ž`g]W`k`Y]hYfni`Ybhk`]W`Y`b`i`bX`
gY]b`N]Y`ž`U`b[`Zf]gh][`]a`5i`g`UbX`ni`gd]Y`Ybž`ni`j`YfZc`[`Yb`" `W`
\`c`ZYž`XUgg`]W`gW`bY`a`Y`f`]bhYfbUh]cbU`Y`9fZU`fi`b[`gUa`a`Y`b`
_`Ubb`ž`gc`Dc`ghYf`"GY]bY`B`ca`]b]Yfi`b[`ZØf`XUg`B`Uh]cbU`hYUa`]gh`
XYf`b`W`ghY`GW`f]hž`i`a`Ui`Z`]bhYfbUh]cbU`Yf`9VYbY`:`i`»`ni`ZUggYb`"

K`]Y`Yg`Ui`gg]Y`hž`\`Uh`XYf`&!`À`f][`Y`Y]b`[`i`hYg`<`À`bXW`Yb`VY]a`
D`À`bYb`gY]bYf`?`Uff]YfY`"A`]h`Y]bYf`ghUf`_`Yb`@Y]ghi`b[`VY]a`K`57`
_`Ubb`Yf`b]W`h`bi`f`gY]bY`dYfgØ`b`]W`Y`6`]Ub`n`Ui`Z`VYggYfbž`gc`bXYfb`
Ui`W`<`c`Zbi`b[`ZØf`XYb`B`UW`k`i`W`g`]a`ØghYffY]W`]gW`Yb`:`i`»`VU`
k`YW`Yb`"GW`Y]Y`»`]W`]gh`Yg`Y]bY`:`fU[`Y`XYf`NY]hž`V]g`k`Y]hYfY`

HU`YbhY`XYb`Gdfi b[`Ui g`XYf`6i bXYg`][U`b`X]Y`[fc» Yb`@][Yb
X]YgYf`K Y`h'gW`UZZYb"

6`Y]Vh'ni `cZZYbž`XUgg`B]_c`Ug`Dc`ghYf`a]h'gY]bYf`9bhgW`cggYb`Y]h
i bX`gY]bYa `HU`Ybh`J`c`fV]`X`ZØf`j]Y`Y`↑ b[Y`: i » VU``Yf`]b`² ghYffY]W
k]fX``8Yf`K`57`i bX`XUg`² : 6!HYUa `XØfZYb`g]W`Ui ZY]bYb
Yb[U[]YfhYb`Gd]Y`Yf`ZfYi Ybž`XYf`hfchn`gY]bYf`đ [YbX`VYfY]hg`[fc» Y
5a`V]h]cbYb`U`h": Øf`Yi hY`]gh`_`Uf.`8]Y`: i » VU``!FY]gY`j`cb`B]_c`Ug
Dc`ghYf`ZÄb[h[YfUXY`Yfgh`f]W`h][`Ub``A`Y`f`X`Uni`i`[]Vh`Yg`Ui`Z`K`57
i bX`@Uc`U%"

Gc`V`Y]Vh`bi`f`bcW`UVni`k`UfhYbž`k`]Y`g]W`X]YgY`;`YgW`]W`hY
Ybhk`]W`_`Y`b`k`]fX`i`bX`c`V`Dc`ghYf`XYb`[`fc»`Yb`8`i`fW`Vfi`W`i`a
: i » VU``gW`UZZYb`_`Ubb`i`k`]f`X`fØW`_`Yb`X]Y`8`Ui`a`Yb`°

8YhU]`g	
Cfh	<ØhY`XcfZž`²`ghYffY]W`
EiY`Yb	<ul style="list-style-type: none">• k k k ``Uc`U%"Uh• fndY``Yhgk`UWUh• k k k ``-\$a`]bi`hYb"Uh

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`a`Y]b`!k`]Yb`"bYh