

² ghYffY]W\ `Ui Z' ? i fg`ni f' ? `]a UbYi hfU`]hÄh.
8 fY]'6Yf]W\ hY`nY][Yb`XYb`K Y[°

² ghYffY]W\ `d`Ubh`V]g`&\$(\$`?'`a UbYi hfU`]hÄh`K]W\h][Y
6Yf]W\hY`ni f`9bYf[]Yk YbXY`i bX`YfbYi YfVUfYb`HYW\bc`c[]Yb
VY`Yi W\hYb`XYb`K Y[`Xcfh\]b"



K]Ybž`² ghYffY]W\ `!`² ghYffY]W\`ghY`h]j cf`Y]bYf`gdUbbYbXYb
<YfUi gZcfXYfi b[.`'6]g`&\$(\$`gc`XUg`@UbX`_]a UbYi hfU`gY]b"
8]YgYg`Ua V]h]cb]YfhY`N]Y`ghY`h`b]W\h`bi f`Y]bY`J YfdZ]W\hi b[`XUfž
gcbXYfb`Ui W\`Y]bY`7\UbW`žX]Y`K Y]W\Yb`Z0f`Y]bY`bUW\`U`h][Y
Ni `i bZ`ni`ghY`Yb" `8 Ug`6i bXYga]b]ghYf]i a `Z0f`b`bcj Uh]cbž
A cV]`]hÄhi bX`bZfUghfi `hi f`f6A A `€`U`h`X]Y`6YXYi hi b[`j cb
: cfgW\i b[`i bX`HYW\bc`c[]Y`VYhcbhž`X]Y`Z0f`X]Y`9bYf[]Yk YbXY
i bj Yfn]W\hVUf`g]bX" `A]b]ghYf`DYhYf`< Ub`_Y`Yf`_`ÄfhYž`XUgg`hfchn`XYf
Vi X[YhÄfYb`<YfUi gZcfXYfi b[Yb`b`bcj Uh]cb`i bX`: cfgW\i b[`cW\
]a `?'i fg`ghY`Yb`a 0ggYb" `² `cBYk g`VYf]W\hYhž`XUgg`

⇒ `F U`a Yb`X]YgYf`GhfUHY[]Y`k`i fXYb`XfY]`YbHgW\Y]XYbXY`6Yf]W\hY
j Yf0ZYb]W\hž`X]Y`² ghYffY]W\`ni f`_]a UbYi hfU`Yb`B Uh]cb`Z0f`Yb

gc`Yb"8YfYfghY'6Yf]W hz'XYf'f; YVÄi XYfYdcfh'f'ž'V]YhYh'Y]bY
i a ZUggYbXY', VYfg]W h'ØVYf'XYb'ØghYffY]W]gWYb
; YVÄi XYVYghUbX'i bX'XYggYb'hYWb]gWY'5i gghUhi b[" ð'Y]bYa
nk Y]hYb'6Yf]W hz'XYf'f' A Uf_hYf\YVi b['9bYf[]YhYWbc`c[]Yb'f'ž
Z]bXYb'g]W'8UhYb'ni '\Y]a]gWYb'A Uf_hU_hYi fYb'i bX'XYfYb
ðbcj Uh]cbg_fUZh]a '6YfY]W 'YfbYi YfVUfYf'9bYf[]Yb"GW`Y»`]W
XYW_h'X]Y'f'9bYf[]Yzcf]W i b[gYf\YVi b[f'X]Y': ØfXYfi b['j cb
GW`ØggY'hYWbc`c[]Yb'UV'i bX'ghY`h'XYfYb'5bk YbXi b['ja 'fYU`Yb
l a Z`X'g]WYf"

8Yf'; YVÄi XYgY_hcf']a ': c_i g

9]b'nYbhfU`Yf'5gdY_h'XYf'ØghYffY]W]gWYb'9bYf[]Ydc`h]_]gh'X]Y
FUi a k Äfa Yž'X]Y'nk Y]'8f]hY`XYg'9bYf[]Y_cbgi a g'XYf'<Ui g\U'hY
Ui ga UW'h"; YfUXY`\Yf`Y[h'Y]b'Ybcfa Y'DchYbn]U`Øf'X]Y
FYXi _h]cb'j cb'7C&!9a]gg]cbYb"K Ufa k UggYf'VYbØh][h'k Y]hYfY
) 'DfcnYbh'XYf'9bYf[]Y"8YfnY]h'k]fX'XYf'5bhY]'YfbYi YfVUfYf
9bYf[]Yb'Ua 'Df]a ÄfYbYf[]YVYXUfZUi Z() ž- 'DfcnYbh[YgWÄhnh"
8]Yg']gh'Y]b'YfZfYi `]WYf'HfYbXž'XYf'YXcW`Ui W`a]h
<YfUi gZcfXYfi b[Yb'j YfVi bXYb']gh": Ugh'YXYg'nk Y]hY
6YghUbXg[YVÄi XY']gh'gUb]Yfi b[gVYXØfZh][ž'k Ä\YbX'BYi VUi hYb
VYfY]hg'Y]bYb'<Y]nk Äfa YVYXUfZ] cb'Xi fW'gWb]h]W`&- '_K \#a ‡
Ui Zk Y]gYbž'k Ug'XYf'9bYf[]Y_'UggY'6'Ybhgd]W'h"

8Yf'9]bgh]Y['b'i a k Y'hZfYi bX`]WY'GmghYa Y']gh'VYfY]hg']b'j c`Ya
; Ub[Y/Zcgg]'Y'9bYf[]YgmghYa Y'k YfXYb'ni bY\ a YbX'Xi fW
YZZ]n]YbhY '@Øgi b[Yb'k]Y'K Äfa Ydi a dYb'i bX': Yfbk Äfa Y'YfgYhnh"
8]Y'6fUbWY'\Uh]b'&\$&('ØVYf'("\$\$\$'i bhYfbY\ a Yb'i bX
VYgWÄZh][h' %\$"\$\$\$'DYfgcbYbž'X]Y'Y]bYb'J\ fYgi a gUhn'j cb '* \$
A]`]UfXYb'9i fc'[YbYf]YfYb" ða '6YfY]W 'YfbYi YfVUfY
9bYf[]YhYWbc`c[]Yb'Yfk UfhYh'a Ub'Øf'&\$&('Y]bYb
6fUbWYbi a gUhn'j cb '%ž('A]`]UfXYb'9i fc'a]h'Y]bYa
6YgWÄZh][i b[gUbhY]'j cb'()) "\$\$'J NŸ"'6YgcbXYfg'\Yfj cfni \YVYb
g]bX'X]Y'Ni k ÄW'gY']b'XYb'6YfY]WYb'D\chc]c'hU]_fž &*i Łi bX
GdY]WYfhYWbc`c[]Yb'fž *) i Ł"

ðbcj Uh]cb'U`g'GW`ØggY`ni f'HfUb'gZcfa Uh]cb

8]Y`Bchk YbX][_Y]h'ni f`l bhYfghØhni b[`j cb` ðbcj Uh]cb`k]fX`Ui Wk
]b`XYf`5bU`mgY`XYg` : fUi b`cZYf` ðgh]hi hg`XYi h`]Wk ž`XUg
 j YfgWk]YXYbY`HfUbgZcfa Uh]cbgdZUXY`ni f`?`]a UbYi hfU`]hÅh
 i bhYfgi Wk h`\Uh`"9g`k]fX`VYhc b hž`XUgg`Y]b`bUWk \U`h][Yg
 9bYf[]Ygmg hYa `b]Wk h`bi f`hYWk b]gWk Y` ðbcj Uh]cbYb`YfZc fXYfhž
 gcbXYfb`Ui Wk `9]bg]Wk hYb`]b`[YgY`gWk UZh`]Wk Y`i bX`[Ycdc`h]gWk Y
 FU`a YbVYX]b[i b[Yb`"8Uni`[Y\Øfh`VY]gd]Y`gk Y]gY`X]Y`F c`Y`j cb
 bY[Uh]j Yf`9a]gg]cbghYWk bc`c[]Yb`i bX`XYf`5bdUggi b[`XYf
 9bYf[]YbYhnYž`i a`XYb`ghY][YbXYb`5bZc fXYfi b[Yb`Ub`Y]bY
 j c`ghÅbX][`YfbYi YfVUFY`9bYf[]Yj Yfgcf[i b[`[YfYWk h'ni `k YfXYb`"
 8]YgY`< YfUi gZc fXYfi b[Yb`g]bX`b]Wk h`bi f`]b`² ghYffY]Wk`ni
 VYcVUWk hYbž`gcbXYfb`Ui Wk`]b`UbXYfYb`@ÅbXYfbž`X]Y`Å`b`]Wk Y
 N]Y`Y`j YfZc`[Yb` : fUi b`cZYf`VYf]Wk hYhž`XUgg` ` "

ð`Y]bYa` `i a ZUggYbXYb`8cgg]Yf`ni f`?`]a UbYi hfU`]hÅh`k]fX`_`Ufž
 XUgg`XYf`9bYf[]YgY`_hcf`U`g`GWk`ØggY`ZØf`Y]bY`YfZc`[fY]Wk Y
 HfUbgZcfa Uh]cb`[YgY`Yb`k]fX`"9f`a`i gg`U`g`J cffY]hYf`Z] b[]YfYbž
 i a`Ui Wk`UbXYfY`GY`hcfYb`k]Y`@UbX!`i bX` : c fghk]fhgWk UZh`gck]Y
 A cV`]hÅh'ni `YffY]Wk Yb`"8Yf` : c`_i g`a`i gg`XUVY]`Ui ZXYf`GWk UZ] b[
 j cb`GdY]Wk Yf`Øgi b[Yb`i bX`Y]bYf`XYnYbhfU`Yb`9bYf[]YYfnYi [i b[
 `]Y[Ybž`i a`b]Wk h`bi f`J c`Uh`]hÅhYb`XYf`YfbYi YfVUFYb`9bYf[]Yb
 Ui gni [`Y]Wk Ybž`gcbXYfb`Ui Wk`Y]bY`g]Wk YfY`9bYf[]Yj Yfgcf[i b[`]b
 XYf`Ni`_i bZh'ni`[Yk`Å`f`Y]ghYb`6D6`VYf]Wk hYhž`XUgg` ` "

ðg[YgUa h`nY][h`² ghYffY]Wk g`K Y[`ni f`?`]a UbYi hfU`]hÅhž`k]Y
 k]Wk h][`ghfUhY[]gWk Y`D`Ubi b[ž` : c fghk i b[`i bX` ðj Ygh]h]cbYb`]b
 YfbYi YfVUFY`HYWk bc`c[]Yb`g]bX`"A]h`XYf`l bhYfghØhni b[`XYf
 \Y]a]gWk Yb`l bhYfbY`a Yb`i bX`XYf`6Yj`Ø`_Yfi b[`_ØbbhY`XUg`@UbX
 b]Wk h`bi f`gY]bY`?`]a Un]Y`Y`YffY]Wk Ybž`gcbXYfb`Ui Wk`U`g`J c fV]`X
 ZØf`UbXYfY`B Uh]cbYb`Z] b[]YfYb`"

8YhU]`g	
C fh	K]Ybž`² ghYffY]Wk
E i Y`Yb	<ul style="list-style-type: none"> • cY`cbYk`g`Uh • k k k "]gY`ZfUi b`cZYf`XY • k k k "VdV`XY

6Ygi W\ Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh