

DZ]b [ghYb ']b 'K]Yb . '8]YgY ' ; YgWÀZhY V`Y]VYb 'ZØf`G]Y '[YÒZZbYh°

9fZU\ fYb`G]Y`X]Y`² ZZbi b [gnY]hYb`j`cb` ; YgWÀZhYb`]b`K]Yb`ni
DZ]b [ghYb`&\$&(`i bX`k]W h][Y`9]b`_Ui Zga`Ò[`]W`_Y]hYb`Ua` `+"
† b]"



BYi Yf`A Uf`h`%+ž`%\$`%\$`K]Ybž`² ghYffY]W`!`5a` , "i bX`-`" `† b]
&\$&) `k]fX`]b`² ghYffY]W`XUg`DZ]b [ghZYgh`[YZY]Yfhž`Y]b`[YgYhn`]W`Yf
: Y]YfhU[ž`XYf`j]Y`Y`K]YbYfb`Y]bY`k]`_ca` a`YbY`: fY]nY]hvfØW`_Y
V]YhYh` `8cW`k`À`fYbX`X]Y`a`Y]ghYb` ; YgWÀZhY`[YgW`cggYb
V`Y]VYbž`[]Vh`Yg`Y]b][Yž`X]Y`Ub`X]YgYa` `Ub[Yb`K`cW`YbYbXY`ZØf
Zf]gW`Yb`K]bX`gcf[Ybž`k]Y`A`Y]b`6`Yn]f`_`VYf]W`hYh"

6YgcbXYfg`Ua` `GUa` ghU[ž`XYa` `+" `† b]ž]gh`XYf`9]b`_Ui Z[YZfU[hž
XYbb`j]Y`Y`a` ÒW`hYb`bcW` `]`fY`6Ygcf[i b [Yb`Yf`YX][Ybž`VYj`cf`X]Y
; YgWÀZhY`ZØf`DZ]b [ghYb`X]W`ha` UW`Yb`"@YVYbga`]hY`a` Äf`_hY`i`bX
6ÄW`_YfY]Yb`g]bX`c`Zh`Y]bY`g]W`YfY`6Ub`_ž`i`a` `g]W`ZØf`X]Y`: Y]YfhU[Y
Y]bni`XYW`_Yb"

2 ZZbi b[gnY]hYb 'XYf'; YgWk ÀZhY

⇒ YfghYb'6Yn]f_ \Uh'VY]gd]Y`gk Y]gY'6]`U'7c fgc'Ub'X]YgYa
GUa ghU[j cb'%'\$'V]g'&\$'I \f'[YÒZbYh'K Y]hYfY'6]`U! :]`U`Yb'V]YhYb
i bhYfgWk]YX`]WkY'2 ZZbi b[gnY]hYb. '5a 'DfUhYfghYfb'j cb'*'V]g'&&
I \fž'Ua ' : fUbni!ægYZg!6U\b\cZYVYbZU`g'j cb'*'V]g'&&'I \f'i bX'Ua
K YghVU\b\cZj cb') "' \$'V]g'&' 'I \f"' ⇒ : 'i [\UZyb'K]Yb!GWk YWkUh
[]Vh'Yg'Ui Wk'Cd]cbYbž'a]h'6]`U'j b'HYfa]bU`%'j cb') "' \$'V]g'&\$
I \f'i bX'j b'HYfa]bU`' 'j cb'*'V]g'&&'I \f"

⇒ hYfgdUf'i bX'GdUf'\UVYb'YVYbZU`g'Xi fWk [Y\YbX']\fY'HØfYb
[YÒZbYh. ⇒ hYfgdUf'j b'XYf'6UVYbVYf[YfghfU» Y'\Uh'Ua 'GUa ghU[
j cb'%'\$'V]g'%'-'I \f'ni 'i bhYf\U'hYbž'k À\fybX'XUg'Dfcbhc! :]`U`Y'j b
K]Yb'A]hY'j cb'*'V]g'&' 'I \f'[YÒZbYh'gh'"5i Wk'ja'%'\$'"6Yn]f_ []Vh
Yg'@Øgi b[Yb.'8Yf'⇒ hYfgdUf'Ua' <Ui dhVU\b\cZ\Uh'V]g'&' 'I \f'Ui Z'

8]Y'6ÀW_YfY]Yb'g]bX'Ub'XYb' : Y]YfhU[Yb'VYgcbXYfg'j cb
<cWkVYhf]YV' [YdfÀ[h'Gc'\Uh'Yhk U'X]Y'Df]bX'6ÀW_YfY]'ja'%) "
6Yn]f_ j cb') "' \$'V]g'&' 'I \f'[YÒZbYhž'k À\fybX'GhfÒW_ : Y]YfUVYbX
ja'%'*'"6Yn]f_ j cb', 'V]g'%'-'I \f'ni f'JYfZØ[i b['ghY'h' : Øf'XYb
_Y]bYb'<i b[Yf'nk]gWkYbXi fWk'_ØbbYb'Ui Wk'5i hca UhYbg\cdg
cXYf'&(#'G\cdg]b'XYf'I a [YVi b['[Ybi mh'k YfXYbž'k]Y'XYf
FU]g\cd'Ua 'DfUhYfghYfb'cXYf'X]Y'K]YbYf'GdÀh]j b'XYf
GhfUi » Yb[UggYž'X]Y'fi bX'i a'X]Y'I \f'[YÒZbYh'g]bX"

? i `hi fY`Y'9f`YVb]ggY`k À\fybX'XYg

: Y]YfhU[g

8]Y'_i`hi fY`Yb'9]bf]Wkhi b[Yb'j]b'K]Yb'V]YhYb'YVYbZU`g'Y]bY
\Yfj cffU[YbXY'A Ò[`]Wk_Y]hž'XUg'DZ]b[ghk cWkYbYbXY'U_h]j'ni
[YghU'hYb'"J]Y'Y'A i gYYb'\UVYb'j cb'%'\$'V]g'%'+'I \f'[YÒZbYhž
Y]b][Y'gc[Uf'Àb[Yf'"8]Y'a Y]ghYb'GY\Ybgk ØfX][_Y]hYb'g]bX'jXYU`
ZØf'Y]bYb'6Ygi Wk'[YY][bYhž'VYgcbXYfg'XU'j]Y'Y'FYghUi fUbhg'i bX
7UZÅg]b'XYf'⇒ bYbghUXh'Ub' : Y]YfhU[Yb'Xi fWk [Y\YbX'[YÒZbYh
g]bX'"8cfh]gh'Y]b[i hYg'A]hU[YggYb'cXYf'Y]b[Ya Øh]WkYf
? UZZY_`UhgWk'a Ò[`]Wk"

6YgcbXYfgj cfhY]\UZh]ghX]Y'9ffY]W\Uf_Y]h'XYf'nYbhfU`Yb`D`ÄhnY
 i bX'; YgW`ÄZhY""8]Y`ÖZZYbh]W\Yb`J Yf_Y\fga]hY`ž`]bgVYgcbXYfY
 X]Y`I !6U\bYbžZU\FYb`Ua`K cW\YbYbXY`i bX`j cf`Y]YfhU[Yb`a Y]gh
 fi bX`i a`X]Y`I \fž`k Ug`XYb`K Y[`ni a`9]b_Ui Z`i bX`ni`_i`hi fY`Yb
 9f`YVb]ggYb`Y]bZUW`a`UW`h"

Ni gUa`a`YbZUggYbX`Äggh`g]W`gU[Ybž`XUgg`hfch`n`XYf`GW`Y]Y»i b[Yb
 Ua`DZ]b[ghk cW\YbYbXY`j]Y`Y`C dh]cbYb`]b`K]Yb`ni`f`J YfZØ[i b[
 ghY\Yb`K Yf`Ua`GUa`ghU[ž`XYa`"+`ž`b]ž`Y]b`[i hYg`<ÄbXW\Yb`VY]
 gY]bYb`6Ygcf[i b[Yb`\Uhž`_Ubb`g]W`Ui Z`i b[Ygh`ÖfhY`Y]YfhU[Y
 ZfYi Yb"

: Øf`a`Y\f`bZcfa`Uh]cbYb`ØVYf`²`Zbi b[gnY]hYb`i bX`k`Y]hYfY`8`YhU]`g
 _ØbbYb`X]Y`GY]hYb`j`cb`K`]Yb`]bZc`i bX`K`?`C`VYgi`W`h`k`YfXYb"

8YhU]`g	
Cfh	BYi Yf`A Uf`_h`%+ž`%\$`\$`K`]Ybž`²`ghYffY]W
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "a Y]bVYn]f_"Uh • k k k "k]Yb`]bZc • k k k "k _c"Uh

6Ygi W\Yb`G]Y`i bg`Ui Z.`a`Y]b!k`]Yb`bYh