

A cXY!F Yj c`i h]cb`]b`K]Yb. `5VgW`i gg! G\ck `VY[Y]ghYfh'a]h? fYUh]j]hÀh°

5a `) "" ě b] &\$&) `dfÀgYbh]YfY`X]Y`l b]j Yfg]hÀh`ZØf`Ub[Yk UbXhY
?i bgh`K]Yb`` (`A cXYXYg][bg`i bhYf`XYf`@Y]hi b[`j cb`7fU][
; fYYb"



J cfXYfY`Nc``Ua hgghfU» Y`+ž`%\$' \$`K]Ybž`2 ghYffY]W`!`8]Y
A cXYk Y`hYf`YVhY`Ua `) "" ě b] &\$&) `Y]bYb`Ui ZfY[YbXYb`5VYbX`]a
5hf]i a `XYf`l b]j Yfg]hÀh`ZØf`Ub[Yk UbXhY`?i bgh`K]Yb``8]Y
5VgW`i gg!G\ck `XYf`A cXY`_UggY`&\$&) ži bhYf`XYf`@Y]hi b[`XYg
fYbca`a]YfhYb`; UghdfcZYggc`fg`7fU][`; fYYbž`Vch`Y]b`k U`fYg
GdY`_hU`_Y`XYf`?fYUh]j]hÀh`i bX`Ěbcj Uh]cb``Ěg[YgUa`h` (
Ghi X]YfYbXYž`XUfi bhYf`ZØb`Z`8]d`ca UbX.]bbYb`a]h]\fYb
5VgW`i gg_c``Y`_h]cbYbž`dfÀgYbh]YfhYb`j\`fY`K Yf`_Yž`X]Y`j cb
a`i`g]_U`]gW`Yb`?`Àb[Yb`XYg`?ØbghYfg`NYVfU`?Uhn`i bhYfa`U`h
k`i`fXYb``6Ymc`b`X`D]I`Y`g`VYf]W`hYhž`XUgg`X]Y`G\ck`U`g
; fUXa`YggYf`ZØf`X]Y`Ěbcj Uh]cbg`_fUZh`_ØbghYf]gW`Yf`A cXY`]a
XYi hgW`gd`fUW`][Yb`F`Ui`a`[`]`h"

8]Y`J YfUbghU`hi b[`nc[`b]W`h`bi f`Y]bY`VfY]hY`2 ZYbh]W`_Y]h`Ubž
gcbXYfb`Ui W`]bhYfbUh]cbU`Y` : UW`VYgi W`Yf.]bbYb`i bX`Y]bY`ž fmž
X]Y`X]Y`8]d`ca _c`Y_h]cbYb`VYk YfhYhY`"Ni`X`Yb`ž fma`]h[`]YXYfb
[Y\`OfhYb`bUa` \UZhY`DYfgOb`]W`_Y]hYb`k`]Y`GYf[Y`7UffY]fU`j`cb`XYf
: ÅXÅfUh]cb`XY`U`<Ui hY`7ci hi fY`Yh`XY`U`A`cXY`DUf]g`i`bX`Hi`ca`Ug
@U]h]bYb`j`cb`GG5K`A`U[Un]bYžk`Ug`XYf`G\ck`ni`gÀm`]W`Yg
; Yk`]W`h`j`Yf`]Y`\`"9]bnY`bY`?c`Y_h]cbYb`fYZY_h]YfhYb
[YgY`gW`UZh`]W`Y`HfUbGZcfa`Uh]cbYb`i`bX`dYfgOb`]W`Y`B`UffUh]j`Yž
k`]Y`7fU][` ; fYYb`VYhcbhYž`XYf`X]Y`_fYUh]j`Y`F`Y]gY`XYf
Ghi`X]YfYbXYb`U`g`5bhk`cfh`Ui`ZXYb`[Y[Ybk`Àfh][Yb`A`ca`Ybh
j`YfghUbX"

9]b`VYgcbXYfYf`5VYbX`ZØf`X]Y

8]d`ca`UbX.]bbYb

8Yf`<Ø\Ydi`b_h`XYg`5VYbXg`k`Uf`X]Y`J`Yf`Y]\i`b[`XYg`FCB8C
A`cXYdfY]gYgž`XYf`a`]h`) "\$\$\$`9i`fc`DfY]g[Y`X`Xch]Yfh]gh"
; `Y]W`nY]h][`k`i`fXY`Y]bYf`XYf`↑`b[Yb`8Yg][`bYf.]bbYb`a`]h`XYa
K`→B`A`#H9`H\Y`A`U``5k`UfX`]b`<Ø\Y`j`cb`&") \$\$\$`9i`fc
Ui`g[YnY]W`bYh`"8]Y`5VgW`i`gg_c`Y_h]cbYb`j`cb`8]Ub`5X\Ua`]ž
8Uj`]X`<cddž`C`]j`]U`æW`i`a`ž`ž`]U`B`U[`i`bX`6YbYX]_h`GU`W`Y[[Yf
ZUbXYb`[fc»`Yb`5b`_`Ub[" `6YgcbXYfg`\Yfj`cfni` \YVYb`]gh`8]Ub
5X\Ua`]ž`X]Y`g]W`ØVYf`XYb`GcbXYfdY]g`ZfYi`Yb`Xi`fZhY`i`bX`X]Y
; Y`Y[Yb`Y]hž`]fY`5fVY]hYb`Ui` »`Yf`U`V`XYg`i`b]j`Yfg]h`ÅfYb`F`U`a`Ybg
ni`df`ÅgYbh]YfYb"

A`Uf]U`NYhhYfž`X]Y`ja`B`Ua`Yb`XYg`]bhYf]a`]gh]gW`Yb`F`Y`_`hcfUhg
gdfUW`ž`VYnY]W`bYhY`X]Y`G\ck`U`g`k`]W`h][Yg`9fY][`b]g]a
Ghi`X]Yb`U`f`i`bX`U`g`<][` \][` \h`ZØf`X]Y`A`cXY`]b`K`]Yb`"8]Yg`nY][`hž
k`]Y`\cW`X]Y`A`cXY`_`UggY`Ub`XYf`i`b]j`Yfg]h`Åh`ZØf`Ub[Yk`UbXhY
?`i`bgh`Ub[YgY`Yb`k`]fX` `Y]b`Y`W`hYg`@UVcf`ZØf`ni`_ØbZh][Y`→Y`Yb
i`bX`B`UffUh]j`Y"

8]Y`5i`gV]`Xi`b[`XYf`_fYUh]j`Yb`?`ØdZY`j`cb

a`cf[Yb

8]Y`i`b]j`Yfg]h`Åh`ZØf`Ub[Yk`UbXhY`?`i`bgh`K`]Yb`]gh`bi`f`Y]bY`j`cb

j]Y`Yb` ðgh]hi h]cbYbžX]Y`]b`XYf`GhUXh`Y]bY` \cWk Yfh][Y
5i gV]`Xi b[`]b`A cXYXYg][b`UbV]YhYb``8]Y`A cXYgWk i `Y`<YhnYbXcfZ
VY]gd]Y`gk Y]gY`V]YhYh`Y]bY`<Ò\YfY`@Y\ fUbgH`h`ZØf`A cXYXYg][b
i bX`DfcXi _h[YghU`hi b[`gck]Y`Y]bY` : UWk gWk i `Y`ZØf`A cXY``8]Y
5i gV]`Xi b[`Xcfh`Y[h`K Yfh`Ui Z]bhYfbUh]cbU`Y`VYfi Z]Wk Y`DfUi]g
i bX`ZØfXYfh`_fYUh]j Yg`gck]Y`j YfbYhnhYg`8 Yb`_Ybžk Ug`XYb
5Vgc`j Ybh.]bbYb`Y]bYb` \Yfj cffU[YbXYb`GhUfh`]b`X]Y`A cXYk Y`h
Yfa Ò[`]Wk h`K Y]hYfY` ðZcfa Uh]cbYb`ni `X]YgYb
5i gV]`Xi b[gUb[YVchYb`Z]bXYb` ðhYfYgg]YfhY`Ui Z`XYf`K YVg]hY`XYf
A cXY`! i bX`8Yg][bgWk i `Yb`]b`K]Yb`fk i a `K]Yb`Ł"

A]h`gc`Wk `_fYUh]j Yb`HU`YbhYb`i bX`h]YZ[Y`YbXYb
6]`Xi b[gUb[YVchYb`]gh`_Ufž`XUgg`K]Yb`g]Wk `U`g`Y]b`NYbhfi a `ZØf
A cXY`i bX`8Yg][b`k Y]hYf`YhUV`]Yfh`K]f`XØfZYb`[YgdUbbh`gY]bžk]Y
g]Wk `X]Y`? Uff]YfYb`X]YgYf`↑ b[Yb`8Yg][bYf.]bbYb`Ybhk]W`Y`b
k YfXYb`

8YhU]`g	
C fh	J c f X Y f Y ` N c `` U a hgghfU» Y`+ž`%\$` \$`K]Ybž ² ghY ffY]Wk
E i Y`Yb	<ul style="list-style-type: none"> • k k k "VYmcbXd]l Y`g"Uh • k k k "chg"Uh • k k k "\i a k]Yb"Uh

6Ygi Wk Yb`G]Y`i bg`Ui Z.`a Y]b`!k]Yb`bYh