

%(!žÀ\ f][Yf`VfUW\ `]b`K]Yb`nU\`fY]W\ Y
5i hcg`Y]b` `Dc`]nY]`Ui Z`XYf`Gdi f°

9]b`%(!žÀ\ f][Yf`k i fXY`]b`K]Yb!A Y]X`]b[`ZYgh[Ybca a Ybž
j YfXÀW\h][h`]b`(\$!) \$`D_k !9]bVfØW\Yb`gck]Y
GUW\VYgW\ÀX][i b["



K]Yb!A Y]X`]b[ž² ghYffY]W\ `!ž`XYb`ZfØ\Yb`A cf[Ybghi bXYb`XYg
8]YbghU[žXYb`&)"'ž b]`&\$&) ž`gcf[hY`Y]b`%(!žÀ\ f][Yf`]b`K]Yb!
A Y]X`]b[`ZØf`5i ZfY[i b["'8]Y`Dc`]nY]`k i fXY`U`Ufa]Yfhž`bUW\XYa
NYi [Yb`VYcVUW\hYhYbžk]Y`XYf`ž [YbX`]W\Y`Y]b`VYgW\ÀX][hYg
5i hcž`XUg`i bg]W\Yf`[YghYi Yfh`k i fXYž`Yb_hY" `J cf`C fh`VYghÀh][hY
g]W\`X]Y`VYgcf[b]gYffY[YbXY`G]hi Uh]cb.`8 Ug`: U\fnYi [`UhhY`Y]bYb
i bgUbZhYb`D`Um`Ui Z`XYa `; Y\ghY][` [YZi bXYb`i bX`U`g`X]Y
6YUa hYb`Y]bhfUZYbž`gh]Y[`XYf`ž b[Y`Ui g`i bX`k i fXY`gcZcfh
Ui Z[Y\U`hYb`"

8]Y`Ub gW`]Y» YbXYb`9fa]hhi b[Yb`cZYbVUfhYb`Y]b
VYi bfi \][YbXYg`A i ghYf`"8Yf`HYYbU[Yf`[YghUbXž`X]Y
GY]hYbgW\Y]VY`XYg`K U[Ybg`Y]b[YgW\`U[Yb`i bX`Y]bYb`GW`ØggY`

Ui g`XYa` < UbXgW\i \ZUW`j Yfk YbXYh`ni` \UVYbž`i a` X Ug`5i hc`ni
ghUfhYb`"5i ZBUW`ZFU[Y`[UV`XYf`%(!\f)[Y`Ubž`VYfY]hg`nU\`fY]W`Y
k Y]hYfY` : U\fnYi [Y`Ui Z[YVfcW`Yb`ni` \UVYbž`i a` k Y]hYfY
GW`ØggY`ni` ghY\`Yb`"GY]bY`HUhYb`gW`Y]bYb`HY`"Y]bYf`[fØ» YfYb
_f]a]bY`Yb`FY]\Y`ni` gY]bž`VY`XYf`Yf`[Ya Y]bgUa` a`]h`a]bXYghYbg
nk Y]?ca`d`nYb`ZØf`(\$`V]g`) \$`D_k!9]bVfØW`Y`]b`XYf`GhUXh
j YfUbhk`cfh`]W`[Ya UW`h`k]fX`"8]Y`? fcbY`VYf]W`hYhž`XUgg`VY`XYf
8i fW`gi W`i b[`XYg`ž [YbX`]W`Yb`6Uf[Y`X`]b`< Ø\Y`j cb`fi bX`&` \$\$
9i fcž`nk Y]`A YggYfž`Y]b`DZYZZYfgdfUm`gck]Y`j YfgW`]YXYbY
HUVU_k UfYb`i bX`Y]b`VYgW`ÅX][hYf` ; UfU[YbØZZbYf`g]W`Yf[YghY`h
k i fXYb`"

9fa]hh`i b[Yb`i bX`J cfk ØfZY

8cW`XYf` : U`k]fZi`b]W`h`bi`f` : fU[Yb`ni`f`]bX]j]Xi Y`Yb`GhfUZhU
Ui Z`8Yf`%(!\f)[Y`k]fX`bi`b`k Y[Yb`GUW`VYgW`ÅX][i b[
Ub[YnY][hž`XcW`k]Y`X]Y`Dc`nY]`ZYghghY`hYž`ghcbXYb`nU\`fY]W`Y
]\fYf`A Y`Xi b[Yb`ØVYf`X]YgY`GUW`VYgW`ÅX][i b[Yb`]a`fUi`a`"
8]YgY`< Åi Z`i b[`Ub`J c fZÅ`Yb`XYi`hYh`XUfUi`Z`\]bž`XUgg`XYf`ž`b[Y
b]W`h`U`Y]bY`\UbXY`hY`"Hfcm`XYf` : U\ bXi b[`i bX` : YghbU\`a`Y
a UW`hY`XYf`ž` [YbX`]W`Y`_Y]bY`5b[UVYb`ni`gY]bYb`a`i`h`a`U»`]W`Yb
?ca`d`nYb`"8]Y`9fa]hh`Yf`fi ZYb`X]Y`^ ZYbh]W`_Y]h`XUni`Ui`Zž
<]bk Y]gY`ni`XYb`VY]XYb`i bVY`_UbbhYb`VY]a`@?5`i bhYf
\$%#`%`%\$!) +, \$\$`Y]bni`fY]W`Yb`"8Yf`CF` : \Uh`g]W`YVYbZU`g`a`]h
XYb`8YhU]`g`XYg`J c fZU`g`VYgW`ÅZ][hi bX`n]Y\`h`DUfU`Y`Yb`ni`Y]bYf
k UW`gYbXYb`HYbXYb`ni`bhYf`ž` [YbX`]W`Yb`ž`Ub`_f]a]bY`Yb
5_h]j]h`hYb`hY]`ni` \UVYb`"

8 Ug`H\Ya`U`ž` [YbX`_f]a]bU`]h`h`]gh`_Y]b`bYi`Yg`]b`^ ghYffY]W`cXYf
8Yi hgW`UbX`"GhUh]gh`_Yb`nY][Ybž`XUgg`X]Y`ž` [YbX`_f]a]bU`]h`h`]b
8Yi hgW`UbX`&\$&(`Y]bYb`< ØW`ghghUbX`j cb`fi bX`%`", \$\$` : Å`Yb
YffY]W`hYž`k Ug`a`Y\`f`U`g`XcddY`h`gc`\cW`]gh`k]Y`]b`&\$%*`"
DgmW`]gW`Y`6Y`Ughi`b[Ybž`j]Y`Y]W`h`Ui`W`X`i`fW`X]Y`7cfc`bU!
A U»`bU\`a`Ybž`k YfXYb`\Åi Z][`U`g` : U`_hc`fYb`ZØf`XYb`5bgh]Y[`X]YgYf
DfcV`Ya`Uh]_`[YbUbbh`"GhUh]ghU`\YVh`\Yf]`cfž`XUgg`X]YgYg
D\Åbca`Yb`VY]`ž` [YbX`]W`Yb`nk]gW`Yb`%(`i bX`%+`ž\`fYb`ni`b]a`a`h
i bX`XUgg`VY][Yf]W`h`]W`j Yfi`fhY]`hYb`DYfgcbYb`i`bhYf`&%`ž\`fYb
XYf`A`ÅbbYfUbhY]`XfUgh]gW`ØVYfk]Y[h`"

5i gk]f_i b[Yb`Ui Z`X]Y` ; YgY``gWk UZh

8]Y`Bchk YbX][_Y]hž`k]f_gUa` [Y[Yb`đ [YbX_f]a]bU`]hÀh
j cfni [Y\Ybž`]gh`Xf]b[`]Wk""8]g_i h]Yfh`k YfXYb`]a a Yf`k]YXYf
A U»bU\`a Ybž`X]Y`j cb`\`ÀfhYfYb`GUb_h]cbYb`V]g`\]b`ni`df`Aj Ybh]j Yb
5bg`ÀhnYb`fY]WkYb""`đ`XYf`8]g_i gg]cb`i a`X]Y`Ub[Ya YggYbY
; YghU`hi b[`XYg`đ [YbXghfUzfYWk hg`k]fX`]a a Yf`a Y\`f`K Yfh`Ui Z
gh`f`_YfY`Df`Aj Ybh]cb`[Y`Y[hž`]bgVYgcbXYfY`Xi fWk`?]bXYf!`i bX
đ [YbX\`]Z`""8]Yg`[YfY]Wk h`b]Wk h`bi f`ni a`K c`\`XYf`; YgY``gWk UZhž
gcbXYfb`Ui Wk`ni a`GWk i hn`XYf`Ybh[`]hhYbYb`đ [YbX`]Wk Ybž`X]Y`cZh
bi f`Y]bYb`GWk i Vg`Ui g`]\fYf`[Yk c`\bhYb`6U\b`VYb`Òh][Ybž`i a`Ui g
Y]bYa`_f]a]bY``Yb`@YVYbgk Y[`Ui gni VfYWkYb"

8]Y`9fY][b]ggY`]b`K]Yb!A Y]X`]b[`g]bX`Y]b`k Y]hYfYg`6Y]gd]Y`Z0f`X]Y
<YfUi gZcfXYfi b[Ybž`X]Y`Gh`XhY`i bX`; YgY``gWk UZhYb`\`Yi hY
VYk `À`h][Yb`a`ØggYb""K]Y`a`Ub`X]YgYb`HfYbXg`Ybh[Y[Ybk]f`_Yb
_Ubb`i bX`k Y`Wk Y`F c``Y`X]Y`; Ya Y]bgWk UZh`XUVY]`gd]Y`hž`V`Y]Vh`Y]bY
nYbhfU`Y` : fU[Y`Z0f`X]Y`Ni`_i bZh"

8YhU]`g	
Cfh	K]Yb!A Y]X`]b[ž`² ghYffY]Wk
Ei Y``Yb	<ul style="list-style-type: none">• k k k "_fcbY"Uh• k]Yb"cfZ"Uh• XY"ghUh]ghU"Wk a

6Ygi Wk Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb`bYh