

K]YbYf'6Ui dc`nY]`gWx`À[h'ni fØW_ . '%%\$
J`Y[U`Y`J Yfa]Yhi b[Yb`Ui Z[YXYW_h°

≡`Y[U`Y`?i fnnY]hj Yfa]Yhi b[Yb`]b`XYf`@UbXghfU» Y. . , VYf`%\$\$
5bnY][Ybž`bYi Y`FY[Y`b`UV`ǰ `]'&\$&('i bX`j YfghÀf_hY
?cbhfc`Yb`Xi fW`X]Y`65' +"



@UbXghfU» Yž`K]Ybž`2 ghYffY]Wx`!`8]Y`GhUXh`K]Yb`U`h`Y]b
k UW`gUa Yg`5i [Y`Ui ZX]Y`?i fnnY]hj Yfa]Yhi b[Yb`]b`]\`fYb
6Yn]f`_Yb" ðgVYgcbXYfY`]b`XYf`@UbXghfU» Y`g]b`X`X]Y`6Ya Ø`i b[Ybž
J`Y[U`Y`5b[YVchY`ni`ghcddYbž`]b`j`c`Ya` ; Ub[Y`"Gc`k`i`fXYb`]a
`YhnhYb`]X`f`ØVYf`%\$\$`5bnY][Yb`k`Y[Yb`nk`YW_k`]Xf][Yf`B`i`hni`b[
VYfY]hg`Y]b[YfY]W`hž`k]Y`X]Y`6Ui dc`nY]`fA`5`" +Ł`a`Y`XYh"
6YgcbXYfg`Vf]gUbh`]ghž`XUgg`bi`f`)`%`cZZ]n]Y`Y`5bhfÀ[Y`Ui`Z
6Yk`J`][i`b[`ZØf`?i fnnY]hj Yfa]Yhi b[Yb`Y]b[Y[Ub[Yb`g]bXž
k`À`fYb`X`X]Y`8`i`b`_Y`n]ZZYf`VY]J`Y[U`Yb`J`Yfa]Yhi b[Yb`cW`V`Y]Vh"
8U`Y[h`k`Ug`Ub`ž`VYhc`b`h`6Yn]f`_gfUh`8`Ub]Y``<`UffUggYf
f?`D²`#@]b`_gŁž`XYf`VYfY]hg`]a` ; YVfi`Uf`ØVYf`(`\$\$`5bnY][Yb`[Y[Yb
J`Y[U`Y`J`Yfa]Yhi b[Yb`Y]b[YVfUW`h`U`hž`X]Y`k`Y]h`ØVYf`X]Y
@UbXghfU» Y`]\`]bUi`g[Y`Yb"

8]Y`bYi Y`6Ui cfXbi b[gbcj Y`Y`Ui g`XYa `f\`&\$&` \`Uh`XUg
J Yfa]YhYb`]b`K c\`bncbYb`XYi h`W\`ghfYb[Yf`[YfY[Y`h`"GY]h%"`đ`]
&\$&(`]gh`Y]bY`6Yk]``[i b[`b]W\`h`bi f`]b`K c\`bncbYb`ž`gcbXYfb`Ui W\`
Ui » Yf\`U`V`X]YgYf`NcbYb`YfZcfXYf`]W\`ž`Yg`gY]`XYbbž`Yg`k]fX
k Yb][Yf`U`g`- \$`HU[Y`dfc`f\`f`j Yfa]YhYh`"8]YgY`F`Y[Y`i b[`gc`
\`Y`ZYbž`XYb`K c\`bi b[ga Uf`_`h`ni `Ybh`UghYb`i bX`A]ggVf`Äi W\`Y`ni
j Yf\`]bXYfb`"Gc`k i fXYb`gY]h`_`fUZhfYhYb`X]YgYf`J`c`fgW\`f]Zh`ja`" "
6Yn]f`_`VYfY]hg`%`\$`5bnY][Yb`k Y[Yb`J`Yfgh`» Yb`YfZUgghž`i bX`a Ub
\`Uh`) `J`cf!C`fh!9f\`YVi b[Yb`Xi fW\`[YZ`Ø\`fhž`VY]`XYbYb`%&`: Ä`Y`j`cb
nk YW`k]Xf][Yf`Bi`hni b[`]XYbh]Z]n]Yfh`k i fXYb`"

⇒`Y[U`Y`<`c`hY`VYhf]YVY`i`b`hYf`XYf`@i`dY

9]b`ni`g`Ä`h`n`]W\`Yg`5i [Yba Yf`_`]Y[h`Ui`Z`Ui`Z`Ä`][YfYb`]`Y[U`Yb
Ghfi`_`hi`fYb`"K]Y`j`cb`**Za`!cb`]bY`**VYf]W\`hYhž`k i fXYb`nk Y]`]Y[U`Y
<`c`hY`VYhf]YVY`Ui`Z[YZc[Ybž`X]Y`c\`bY`; YbY`a][i b[`K`c\`bi`b[Yb
ØVYf`D`U`h`Zcfa`Yb`k]Y`5]fVbV`Ub`Hci`f]ghYb`j`Yfa]YhYhYb`"8]YgY
6Yhf]YVY`k i fXYb`]b`XYf`B`Ä`Y`XYg`K]YXbYf`; ØfhY`g`gck]Y`]b`Y]bYa
<`c`W\`Ui`g`]b`: Uj`cf]hYb`YbhXYW`_`h`"8]Y`GhUXh`K]Yb`\`Uh`XUfUi`Z`]b
Y]bY`]bhYbg]j`Y`G`W\`k`Yfdi`b`_`hU`_`h]cb`XYf`6Ui`dc`nY]`]b]h]Yfh`"8]YgY
ØVYfd`f`Ø`Z`a`Y`\`fZUW\`dfc`K`c`W\`Y`5bnY][Yb`i`bX`J`YfXUW`hgZ`Ä`Y`ž`i`a
i`b`Ui`hYfYb`K`Y`h`VYk`YfV`]a`h`ci`f]ga`i`gbU`Yb`6YfY]W\`
Y]bni`X`Ä`a`a`Yb`"

_`g[YgUa`h`k i fXYb`gY]h`đ`]`&\$&(`V]g`9bXY`A`Ä`fn`&\$&(`g`W\`cb``,`+
5bnY][Yb`VY]a`ni`gh`Ä`bX][Yb`F`YZfUh`Y]b[YfY]W\`h`"đ`%`*`" : Ä`Y`b
k i fXYb`GhfUZU`b`hfÄ[Y`[YghY`hž`X]Y`V]g`ni`) "\$`\$\$`\$`9i`fc`dfc
K`c\`bi`b[`_`c`ghYb`_`Ö`b`bYb`"8]Y`GhUXh`\`Uh`_`UfY`N]Y`Y.`@Yfgh`Ä`bXY
gc`Y`b`a`cV`]g]Yfhž`i`bX`XYf`i`fgdf`Ø`b[`]W\`Y`; YXUb`_`Y`XYf
?`i`fnnY]h]`Yfa]Yhi`b[`gc`[Yk`U`\`fh`V`Y]VYb`"9g[Y`\`h`XUfi`a`ž`Y]bY
6U`UbW\`nk]gW\`Yb`XYa`G`W\`i`h`n`XYg`K`c\`bfUi`a`g`i`bX`XYf`: U]fbYgg
[Y[Yb`ØVYf`XYf`fY[i`Ä`fYb`6Y\`YfVYf[i`b[gVfUbW\`Y`ni`Z]bXYb`
GhUXhf`Ä`h]b`?`Uh`f]b`; UU`i`bhYfgh`Ø`h`h`XUVY]`X]Y`gmgh`Ya`Uh]gW\`Yb
?`cb`hfc`Y`bž`i`a`[Yk`YfV`]W\`Y`G`W\`U`h`Y`b`VYhf]YVY`ni`VY`_`Ä`a`dZYb`"

5i`gV`]W`_`Ui`Z`X]Y`Ni`gUa`a`YbUfVY]h

8]Y`9b`hk]W`_`i`b[Yb`]b`XYf`@UbXghfU`» Y`g]bX`bi`f`Y]b`HY]`XYf`[f`Ø`» Yf

Ub[Y`Y[hYb`A U» bU\`a Yb`XYf`GhUXh`K]Yb``8]Y`A 5`' +`]gh
 _cbh]bi]Yf`]W`]a `9]bgUhnž`i a `X]Y`J cfgW`f]ZhYb`ni `ØVYfk UW`Yb
 i bX`J YfghÒ» Y`ni `U\`bXYb``8]Y`GhUXh`ghY``h`a]h`B UW`Xfi W`_`_`Ufž
 XUgg`X]Y`Bi hni b[`j`cb`K c\`bfUi a `b]W`h`c\`bY`Ybhgd`fYW`YbXY
 ; YbY\`a][i b[Yb`YfZc`[Yb`XUfZ``8]Y`fYW`ha Å»][Yb`; Ygi W`Y`ZØf
 ?i fnnY]hj Yfa]Yhi b[Yb`g]bX`nk Uf`[Ygh]Y[Yb` `a]h; \$, `5bhfÅ[Yb
 gY]h`XYf`bYi Yb`FY[Y`i b[` `XcW`XYf` : c`_`i`g``Y[h`_`Uf`XUfUi Zž
]``Y[U`Y`Ghfi _`hi fYb`_`cbgYei Ybhni `VYgY]h][Yb`i bX`XYb`K c\`bfUi a
 ni `gW`ØhnYb"

Ni gUa a YbZUggYbX`Äggh`g]W`gU[Ybž`XUgg`K]Yb`YbhgW`cggYb
 [Y[Yb`]``Y[U`Y`?i fnnY]hj Yfa]Yhi b[Yb`j`cf[Y\`h``8]Y`?ca V]bUh]cb
 Ui g`ghfYb[Yb`bYi Yb`FY[Y`i b[Yb`i bX`[Yn]Y`hYb`?cbhfc``Yb`Xi fW`
 X]Y`6Ui dc`nY`]gh`XYf`GW`ØggY`ž`i a `XYf`<YfUi gZcfXYfi b[
 [Yk UW`gYb`ni `gY]b`i bX`Y]b`[YfY[Y`hYg`K c\`bi a ZY`X`ni
 [Yk Å\`f`Y]ghYb``8]Y`5bghfYb[i b[Yb`XYf`GhUXh`g]bX`Y]b`_`UfYf
 5i žfi Zž`X]Y`F U\`a YbVYX]b[i b[Yb`ZØf`X]Y`J Yfa]Yhi b[`ni
 fYgdY`_`h]YfYb`i bX`XUa]h`XYa `ZU]fYb`A]hY]bUbXYf`U``Yf
 K]YbYf]bbYb`i bX`K]YbYf`FYW`bi b[`ni `hfU[Yb"

8YhU]`g	
Cfh	@UbXghfU» Yž`K]Ybž`2`ghYffY]W`
Ei Y``Yb	<ul style="list-style-type: none"> • k k k "a Y]bVYn]f_"Uh • Za !cb`]bY"Uh

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b`!k]Yb`bYh