

K]Yb `]a `5i ZgWk i b[. `B Yi Yg
F Y[]Yfi b[gdfc[fUa a `ZØf ``Y]ghVUfY
Ni _i bZh°

5a `` " ' † b] &\$&) `dfÅgYbh]YfYb `GD² `i bX `B 9C G `] \f `bYi Yg
F Y[]Yfi b[gdfc[fUa a `ZØf `K]Ybž`a]h: c_i g`Ui Z`gcn]U`Yž
Ò_cbc a]gWY `i bX `Ò_c`c []gWY ` †bcj Uh]cbYb"



†bYfY `GhUXhž`² ghYffY]Wk `! `5a `` " ' † b] &\$&) ` \UVYb `X]Y `GD² `i bX
B 9C G `XUg `bYi Y `F Y[]Yfi b[gdfc[fUa a `XYf `K]YbYf `GhUXhfY[]Yfi b[
dfÅgYbh]Yfhž`k Y `WYg `i bhYf `XYa `6UbbYf `XYf

5i ZgWk i b[g_cU`h]cb `ghY`h" `8 Ug `i a ZUb[fY]WY `8c_i a Ybh`a]h
%- %`GY]hYb `g_]nn]Yfh`Y `f[Y]n[Y `D`AbY `ZØf `X]Y `Ni _i bZh`K]Ybg"
6Øf[Yfa Y]ghYf `A]W UY ``@ Xk][`i bX `J]nYVØf[Yfa Y]ghYf]b `6Yhh]bU
9a a Yf`b[`ghY ``hYb `X]Y `nYbhfU`Yb `H `Y a Yb `i bX `N]Y `Y `j cfž`X]Y `K]Yb
V]g `&\$' \$ `ni `Y]bYf ``YVYbgk YfhYbž`Y]ghVUfYb `i bX
_]a UZfYi bX `]WYb `GhUXh`a UWYb `gc ``Yb" `? i f]Yf `VYf]Wk hYhž`XUgg
XYf: c_i g`]bgVYgcbXYfY `Ui Z`gcn]U`Ya `Ni gUa a Yb `U`hž
k]fhgWUZh]WYf `GhÅf `Y `i bX `a cXYfbYf `6] `Xi b[``]Y[`h"

8]Y'cU`h]cb`d`Ub`h`i`a`ZUb[fY]WXY`b] Ygh]h]cbYb`b`]bg[YgUa`h`ZØbZ
?Ud]hY`XYg`Dfc[fUa`a`g`"8Uni`[Y\Øfh`X]Y`GWUZZ`b[`j`cb`%)" \$\$
bYi`Yb`; Ya`Y]bXYk`c`bi`b[Yb`i`bX`X]Y`9]bZØ\fi`b[`Y]bYg`bYi`Yb
JYf[UVYgmghYa`gž`XUg`]bX]j`]Xi`Y`Ui`ZX]Y`@YVYbgg]hi`Uh]cbYb`XYf
6Yk`c`bYf`ni`[YgW`b]hhYb`]gh`"5i`W`]b`XYb`6Yn]f`_Yb`6f][`]hhYbUi`ž
8cbUi`ghUXhž`@Yg]b[`i`bX`G]a`a`Yf]b[`k`YfXYb`&&"\$\$\$`[YZØfXYfhY
K`c`bi`b[Yb`[YZØfXYfh`"9]b`]bbcj`Uh]j`Yg`?cbnYdh`ni`f`X][`]hU`Yb
@YfghUbXgXUhYbVUb`_ZØf`; YgW`ÅZhgc`_U`Y`gc`X]Y`@Yfgh`ÅbXY
VYggYf`j`Yfk`U`hYb`Y`ZYb`"J]Yb`b`U`Uh`YVh`Yfj`cfž`XUgg`Yg`_Y]bY
@YfghUbXgUV[UVY`[YVYb`k`]fXž`k`Ug`ZØf`j`]Y`Y`a`a`cV`]YbVYg]hnYf
Y]bY`dcg]h]j`Y`B`UW`f]W`h`XUfghY`h`"

A`cV`]h`h`i`b`X`G`h`U`X`h`d`U`b`i`b`[

K`Ug`X]Y`A`cV`]h`h`VYhf]Zhž`gc`VYUVg]W`h][`h`X]Y`G`h`U`X`h`f`Y`[`]Yfi`b[`ž
XUg`K`]Yb`A`cV`]`F`UX!5b[`YV`ch]b`5gdYfb`GY`Y`gh`U`X`h`U`i`gni`V`U`i`Y`b`i`b`X
XUg`J`Yf`_Y`f`g`m`g`h`Y`a`ni`a`c`X`Y`f`b`]g]YfYbž`i`b`h`Y`f`U`b`X`Y`f`Y`a`X`i`f`W`X`]Y
J`Yf`Å`b[`Yfi`b[`X`Y`f`@]b]YbZØ\fi`b[`X`Y`f`%,`Yf!`G`h`U`»`Y`b`V`U`b`"5i`W`X`]Y
A`Ø[`]W`_Y]hž`:`U`ff`Å`X`Y`f`]b`6i`ggYb`i`b`X`G`h`U`»`Y`b`V`U`b`Y`b
a`]h`i`b`Y`a`Y`b`ž`k`]f`X`Y`f`d`f`c`V`h`"9]b`k`Y`h`Y`f`Y`g`N]Y`]gh`X]Y
9b`h`Z`Y`W`h`i`b[`j`cb`F`UX!`i`b`X`:`i`»`j`Yf`_Y`f`U`a`K`]YbYf`F]b[`"?`c`g`a`c
Yf[`Å`b`n`hž`X`U`g`g`U`i`W`i`a`k`Y`h`Z`f`Y`i`b`X`]W`Y`A`U`»`b`U`a`Y`b`k`]Y`X]Y
I`a`[`Y`g`h`U`h`i`b[`X`Y`f`F]b[`g`h`f`U`»`Y`i`b`X`X]Y`D`f`Ø`Z`b[`U`i`h`c`b`c`a`Y`f`6i`ggY
U`i`Z`X`Y`a`D`U`b`g`h`Y`Y`b`"

9VYbZU`g`k`]W`h][`g]bX`X]Y`?`]a`Un]Y`Y`X`Y`f`b`Y`i`Y`b`F`Y`[`]Yfi`b[`"8`Y`f`
5i`g`V`U`i`j`cb`(`\$\$\$`E`i`U`X`f`U`h`a`Y`h`Y`f`b`b`Y`i`Y`b`D`U`f`_`g`g`c`k`]Y`X]Y
D`Z`U`b`n`i`b[`j`cb`&\$`\$\$\$`b`Y`i`Y`b`6`Å`i`a`Y`b`n`Y`i`[`Y`b`j`cb`Y]b`Y`a`g`h`U`f`_`Y`b
9b[`U[`Y`a`Y`b`h`ZØ`f`X]Y`I`a`k`Y`h`"5i`»`Y`f`X`Y`a`gc`X]Y`[`Y`g`U`a`h`Y
;`U`g`b`Y`h`n]b`Z`f`U`g`h`f`i`_`h`i`f`Y]b`Y`f`D`f`Ø`Z`b[`i`b`h`Y`f`n`c[`Y`b`i`b`X`Y]b`Y
G`c`U`f]b]h]U`h]j`Y`]bg`@YVYb`[`Yfi`ZYb`k`YfXYbž`i`a`K`]Yb`b`U`W`X`U`h][`ni`
Y`b`h`k`]W`_Y`b`"

6]`X`i`b`[`i`b`X`b`h`Y`[`f`U`h]c`b`

9]b`k`Y]h`Y`f`Y`g`n`Y`b`h`f`U`Y`g`H`Y`a`U`]gh`X]Y`6]`X`i`b[`"8`Y`f`5i`g`V`U`i`X`Y`f`
G`d`f`U`W`ZØ`f`X`Y`f`i`b[`i`b`X`X]Y`9]bZØ\fi`b[`Y]bYf`6Ygi`W`gd`Z]W`h`ZØf`
?]bXYf`a`]h`G`d`f`U`W`ZØ`f`X`Y`f`V`Y`X`U`f`Z`j`cb`&\$`U`i`Z`\$`G`h`i`b`X`Y`b`ž`g]b`X`

j cf[YgY\Yb"8]Y`FYZcfa`XYf`A]bXYghg]WXYfi b[`k]fX
]bgVYgcbXYfY: Ua]Yb`a]h?]bXYfb`i bX`K c\ b[Ya Y]bgWUZhYb
 ni [i hY_ca a Ybž`i a`X]Y`b hY[fUh]cb`i bX`gcn]U`Y`HY]`UVY`ni
 ghÅf_Yb"8Yf`Ub[Y_ØbX][hY`K]YbYf`b hY[fUh]cbg_cXYI`gc``\]Yf
 Y]bYb`k]W h][Yb`6Ui ghY]b``]YZYfb"

8]Y`?cU`h]cb`d`Ubh`Ui W`A U» bU\ a Yb`ni f`6Y_Åa dZ b[`XYf
 ?]bXYfUfa i hi bX`a ØW hY`a]h`XYa`9]bgUhn`j cb
 C f]Ybh]Yfi b[g\Y`ZYfb`?]bXYf!`i bX`š [YbX_f]a]bU`hÅh`U_hj
 Ybh[Y[Ybk]f_Yb" J]Yb bU"Uh`YVh`Yfj cfž`XUgg`bYVYb`XYf
 ; Ygi bX\Y]hgj Yfgcf[i b[`Ui W`XYf`5i gVUi`j cb`GW i`gcn]U`UfVY]h
 i bX`I bhYfghØhni b[gdYfgcbU`ZØf`6]Xi b[gY]bf]W h i b[Yb`]a` : c_i g
 ghY`h"

8]Y`?cU`h]cb`]gh`g]W`XYf`Ub[YgdUbbhYb`<Ui g\U`hg`U[Y`VYk i ggh
 i bX`g]Y\h`g]W`XUni`[Ynk i b[Ybž`ghfi`_hi f]YfhY`FYZcfa Yb
 Y]bni`Y]hYb" < Ø\YfY`8]j]XYbXYb`Ui g`ghÅXh]gW Yb`6YhY`][i b[Yb
 gck]Y`9]bgdUfi b[Yb`i bX`Y]bY`9j U`i]Yfi b[`j cb` : ØfXYfi b[Yb
 ghY\Yb`Ui ZXYa`Dfc[fUa a`"Hfchn`X]YgYf`<YfUi gZcfXYfi b[Yb`k]fX
 XUg`N]Y`j YfZc`[hž`K]Yb`U`g`ZØ\YbXYb`GhUbXcfh`ZØf`8][]hU`g]Yfi b[
 i bX`Gd]hnYbhYW b c`c []Y`ni`YhUV`]YfYbž`i bhYf`UbXYfYa`Xi fW`X]Y
 : ØfXYfi b[`j cb`? ≠Dfc`Y_hYb`i bX`7mVYfg]WXYf\Y]hg!
 : cfgW i b[gnYbhfYb"

≠g[YgUa`h`nY][h`XUg`bYi Y`FY[]Yfi b[gdfc[fUa a`Y]bY`_`UfY
 F]W h i b[`i bX`5a V]h]cbYbž`K]Yb`]b`XYb`_ca a YbXYb`š\YfYb
 `YVYbgk YfhYfž`[YfYW hYf`i bX`a cXYfbYf`ni`[YghU`hYb"8]Y
 Ni gh]a a i b[`XYf`DUfhY][fYa]Yb`ghY`h`bcW`Ui gž`UVYf`X]Y
 J cfVYfY]hi b[Yb`ZØf`X]Y`?cbgh]hi]Yfi b[`XYg`bYi Yb` ; Ya Y]bXYfUhg
 `Ui Zy b`VYfY]hg"8Yf`%\$"š b]`]gh`U`g`HYfa]b`ZØf`X]Y`cZZ]n]Y`Y
 9]bZØ\fi b[`XYf`bYi Yb`GhUXhfY[]Yfi b[`Ub[YXUW h"

8YhU]`g	
C fh	≠bYfY`GhUXhž`² ghYffY]W
E i Y`Yb	<ul style="list-style-type: none"> • _i f]Yf"Uh • k k k "j]Yb bU"Uh • k k k "_cga c"Uh

6Ygi W\ Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh