

: D² `Vf]b[h'A]gghfUi YbgUbhfU[`[Y[Yb
< UW_Yf. `? f]gY`]a `K]YbYf
; Ygi bX\Y]hgk YgYb °

: D² `∅bX][h'A]gghfUi YbgUbhfU[`[Y[Yb ; Ygi bX\Y]hgghUXhfUh
< UW_Yf`Ub" J YfUbhk cfh]W_X]hYb`]a `K]YbYf
; Ygi bX\Y]hggmghYa `ghY\Yb`ni f'8YVUhY"



=b bYfY`GhUXhž² ghYffY]W_X`!`a `K]YbYf`F Uh\Ui g`VfcXY`h`Yg.`8]Y
: fY]\Y]h]W_XYb`]b`K]Yb`\UVYb`Ub[Y_∅bX][[hž`Y]bYb
A]gghfUi YbgUbhfU[`[Y[Yb ; Ygi bX\Y]hgghUXhfUh`DYhYf`< UW_Yf`j`c b
XYf`GD² `Y]bni Vf]b[Yb" : fY]\Y]h]W_XY`Dc`h]_Yfž`XUfi bhYf`?`i VW_XYZ
A UI]a]]Ub`?`fUi g`i bX : D² !7\YZ`8 ca]b]_`BYddž`\UVYb`gW_XfZY
J cfk ∅fZY `[Y[Yb`XYb`GhUXhfUh`Yf\cVYb`i bX`gY\Yb`]b`]\a `XYb
< Ui dhgW_Xi`X][Yb`Ub`XYb`hY`]g`XYgUghf`∅gYb`Ni gh`AbXYb`]a `K]YbYf
; Ygi bX\Y]hggmghYa "`A Y]b6Yn]f`_`VYf]W_XhYhž`XUgg`< UW_Yf`bUW_X
5bg]W_Xh`XYf` : D² `J YfUbhk cfh] b[`Ui ZUbXYfY`UVk`Ä`nh"

< UW_Yf`j`Yfn]W_XhYh`XUfUi Zž`J YfUbhk cfh] b[`ni`∅VYfbY`a`Yb`i`bX

ZY\`hXUa]hV]g`ni f`l b_Ybbh]W\`_Y]h ž`_f]h]g]Yfh`BYdd`i bX`j Yfk Y]gh
Ui ZX]Y`Ybcfa Yb`<YfUi gZcfXYfi b[YbžX]Y`XUg`K]YbYf
; Ygi bX\`Y]hggmghYa `U_hi Y``VYk Å`h][Yb`a i gg``DYfgcbU`a Ub[Y`
i bX`Ub[Y`K UfhYnY]hYb`]b`XYb`Gd]hÅ`Yfb`VY`UghYb`gck c\`ÿfnhY
U`g`Ui W`DUh]Yb`hYb``8]YgY`A]ggghÅbXY`\UVYb`XUni` [YZ\`fhž`XUgg
]a a Yf`\Åi Z][Yf`Ui Z; Ub[VYhYb`[Yk UfhYh`k YfXYb`a i gg`i bX
A]hUfVY]hYf`ØVYf`UghYh`g]bX`` 8]Y; Ygi bX\`Y]h`XYf`K]YbYf]bbYb
i bX`K]YbYf`a i gg`Ub`cVYfghYf`GhY``Y`ghY\`Yb ž`VYhcbh`BYdd`

Dc`]h]gW\`Y`l b`hYfghØhni b[`ZØf`XYb

A]gghfUi YbgUbhfU[

8]Y; D² `]gh`YXcW\`Ui ZX]Y`l b`hYfghØhni b[`Y]bYf`k Y]hYfYb`DUfhY]
Ub[Yk]YgYbž`i a`XYb`5bhfU[`Xi fW`ni Vf]b[Ybž`i bX`k YbXYh`g]W\`
XYg\`U`V`Ub`X]Y`² J D``? fUi g`ZcfXYfh`X]Y`J c`_gdUfhY`Ui Z`U_h]j`ni
k YfXYb`i bX`g]W\`XYa`A]gghfUi YbgUbhfU[`Ubni gW\`Y]Y»Yb``8]Y
: D² `f]h]g]Yfh`ni XYa`X]Y`F c``Y`j cb`6Øf[Yfa Y]ghYf`A]WUY`
@ Xk][ž`XYf`Ub`<UW_Yf`ZYgh\`Å`hž`hfch`X]Yf`cZZYbg]W\`h]W\`Yb
GWk]Yf][_Y]hYb`` K]f`VfUi W\`Yb`[fi bX`Y[YbXY`F YZcfa Yb`i bX`Y]b
i a ZUggYbXYg`?cbnYdh`ZØf`Y]bY`ZU]fY`i bX`g]W\`YfY`J Yfgcf[i b[ž
ZcfXYfh`BYdd`

8Ug`K]YbYf; Ygi bX\`Y]hggmghYa `k]fX`]b`Y]bYf`U_hi Y``Yb`5bU`mgY
U`g`GUb]Yfi b[gZU``VYnY]W\`bYh`K Y]hYfY`6Yf]W\`hY`gdFYW\`Yb`j cb
nU\`fY]W\`Yb`; YZÅ\`fXi b[gUbny][Yb`i bX`[YgdYffhYb`GhUh]cbYbž`X]Y
X]Y`gW\`cb`_f]h]gW\`Y`@U[Y`]b`XYb`9]bf]W\`hi b[Yb`Xc`i a Ybh]YfYb`
8Yf`GD² !GhUXhfUh<UW_Yf`ghY\`h`XUVY`]a`?fYi nZYi Yf`XYf`?f]h]_`9f
\UVY`Yg`j YfgÅi a hž`Ui ZX]Y`gW\`]a a Yb`Ni ghÅbXY`ni`fYU[]YfYb
i bX`J YfUbhk c`fhi b[`ni`ØVYfbY\`a Yb``7\`f]gh]Ub`A Y]X`]b[Yfž
?`i VcVa Ubb`XYf`GD² ž`k Y]gh`XYf; D² `Y]bY`XYghfi _h]j Y
J cf[Y\`Ybgk Y]gY`ni`i bX`VYnY]W\`bYh`XYb`U_hi Y``Yb
A]gghfUi YbgUbhfU[`U`g`dc`Ya]gW\`i bX`i bVY[fØbXYh`

Ni fØW`ni`XYb`K i fnY`b`XYf`?f]h]_

8Yf; Ygi bX\`Y]hga]b]ghYf`gY`Vghž`DYhYf`<UW_Yfž`\Uh`g]W\`]a a Yf
k]YXYf`[Y[Yb`X]Y`J c`fk ØfZY`[Yk Å\`fh``6YgcbXYfg`X]Y`?f]h]_`Ub

Df]j Uhj Yfg]WXYfi b[Yb`k Y]gh`Yf`ni fØW_ž`XU`X]YgY`ZØf`XUg
; Ygi bX\Y]hggmghYa `j cb`[fc»Yf`6YXYi hi b[`gY]Yb" `@Ui h`XYf` : D²
k ØfXY` < UW_Yf`YXcW`b]W`h`X]Y`b`Øh][Yb`GW`f]hY`i bhYfbY\`a Ybž
i a `XUg`GmghYa `ni `Ybh`UghYb`i bX`ni `fYZcfa]YfYb" ` @YfY
J YfgdfYWXYb`i bX`J YfgW`YW`hYfi b[Yb`XYf`a YX]n]b]gWXYb
J Yfgcf[i b[`a UWXYb`i bg`Gcf[Yb` ž`Ài » Yfhg]W`BYdd`i bX`\YVh
\Yfj cfž`XUgg`X]Y`5hfU_hj]h`h`XYg`K]YbYf` ; Ygi bX\Y]hggmghYa g
ZØf` : UW_f`Ä`zhY`g][b]Z`Ub`h`g]b`h`

≠`Y]bYa `Di b`h`g]bX`g]W`U`Y`6YhY`][hYb`YXcW`Y]b][.`8]Y
; Ygi bX\Y]h`XYf`K]YbYf`6Yj Ø`_Yfi b[`a i gg`k]YXYf`i]b`XYb
J cfXYf[fi bX`fØW_Yb" `8]Y` : D² `Uh`VYfY]hg`ja `GYdhYa VYf`&\$&(Y]
bYb`A]gghfUi YbgUbhfU[` [Y[Yb` < UW_Yf` [YghY`h`ž`XYf`XUa U`g
YXcW`UV[Y`Y`b`h`k i fXY" `Bi b`k]fX`g]W`nY][Ybž`cV`X]Y`U`hi Y`Yb
dc`h]gWXYb`FU`a YbVYX]b[i b[Yb`Y]bY`UbXYfY`9b`hgWXY]Xi b[
ni `UggYb`k YfXYb"

8]Y`² J D`\Uh`VYfY]hg`Ub[Y`ØbX][hž`X]Y`dUf`Ua YbhUf]gWXYb
A Ø[`]W`_Y]hYb`VYnØ[`]W`XYg`A]gghfUi YbgUbhfU[g`ni `dfØZYb"
; Ygi bX\Y]hg`i bX`Gcn]U`gdYfWXYf]b`≠[f]X`?cfcgYWVYhcbhž`XUgg
]\f` : c_i g`Ui Z`cb`fYhYb`@Øgi b[Yb`Y]Y[Y`X]Y` : fU[Y`V`Y]Vhž`cV
X]YgY`Ui W`nY]hbU`\`_ca`a Yb`k YfXYb"

8YhU]`g	
Cfh	≠bYfY`GhUXhž`² ghYffY]W`
EiY`Yb	<ul style="list-style-type: none"> • k k k "a Y]bVYn]f`_`Uh • k]Yb`"cfZ"Uh • k k k "ZdcY!k]Yb"Uh

6Ygi WXYb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh