

) "\$\$\$`9i fc`ZØf`H]YfgW\ i hndfc`^Y_hY.
: fYggbUdZ`fi Zh`ni f`HY]`bU\ a Y`Ui Z°

: fYggbUdZ`gi W\h`V]g`*"'đ b]`Dfc`^Y_hY`ZØf`H]YfgW\ i hn") "\$\$\$
9i fc`DfY]g`ZØf`X]Y`VYghYb`9]bgYbXi b[Yb`"9fZU\ fYb`G]Y`a Y\ f°



6UXYb`VY]`K]Ybž`² ghYffY]W\`!`6UXYb`VY]`K]Yb`k]fX`YfbYi h
ni a`iNYbhfi a`ZØf`: chc[fUZ]Y`"8 Ug[fÖ» hY`: chcZYghj U`9i fcdUgž
XUg`: Yghj U`@U`; UW]`m`6UXYb`D\chcž`a UW\h`ni a`UW\hYb`A U`
GhUh]cb`]b`XYf`WUfa UbhYb`GhUXh`A]h`Y]bYf`J]Y`nU\`U`b
VYY]bXfi W_YbXYb`: chc[fUZ]Yb`i bX`_fYUhj Yb`đghU`Uh]cbYb`n]Y\ h
XUg`9j Ybh`b]W\h`bi f`: chc[fUZ]Y!@]YV\UVYfž`gcbXYfb`Ui W\`: Ua`]]Yb
i bX`H]YfZfYi bXY`Ub`"8Yf`: c_i`g`]Y[h`b]W\h`bi f`Ui ZXYf`?i bghž
gcbXYfb`Ui W\`Ui Zgc]U`Yf`J YfU`b`k`cfhi b["

9]b`VYgcbXYfYg`5b`]Y[Yb`\Uh]g]W\`]b`X]YgYa``đ\`f`: fYggbUdZ`Ui Z
X]Y`: U\`bY`[YgW\]f]YVYb`"6]g`ni a`"'đ b]`k YfXYb`Dfc`^Y_hYž
đ]h]Uhj Yb`cXYf`J YfY]bY`[Ygi W\hž`X]Y`g]W\`ZØf`XYb`H]YfgW\ i hn
Yb[U[]YfYb`"a`i F U\ a Yb`XYf`đ]h]Uhj Y` H]Yf]gW\`Yb[U[]Yfh

k]b_Yb`XYb`VYghYb`9]bgYbXi b[Yb`]bg[YgUa`h) "\$\$\$`9i`fc" `8]YgY`
9]bf]W`hi b[`k`i`fXY`&\$%(`]bg`@YVYb`[Yfi`ZYb`i`bX`\Uh'g]W`ni`a`N]Y`
[YgY`hnž`H]YfgW`Ø`hnYf`gUa`h)`\fYf`Dfc`Y`_hY`ni`i`bhYfgh`Ø`hnYb`"K`Ybb`
G]Y`U`gc`Y]bY`≠XY`cXYf`Y]bY`≠]h]Uh]j`Y`\UVYb`ž`X]Y`H]YfYb`]b`B`ch`
\`Ž`ž`n`ò[Yfb`G]Y`b]W`hž`g]W`ni`VYk`YfVYb`ž`XYbb`XU`]Y[h`k`Ug`Ub`

9b[U[]YfhY`Dfc`Y`_hY`]a`H]YfgW`i`hn

8]Y`[YgUa`a`Y`hYb`GdYbXYb`j`cb`H]Yf]gW`Yb[U[]Yfh`Z]Y»Yb`]b`
VYa`Yf_Ybgk`YfhY`Dfc`Y`_hY`"9]b`6Y]gd]Y`]gh`X]Y`?`]bXYfVi`f[
F`Ud`dc`hhY`bghY]b`]a`a`U`Yf]gW`Yb`K`U`Xj`]YfhY`"i`<]Yf`k`]fX`:`Ua`]Yb`
a`]h`gW`k`Yf`i`bX`W`fcb]gW`_fUb_Yb`?`]bXYfb`ž`cXYf`Y`bYb`ž`X]Y`
hfUi`a`Uh]g]Yfh`g]bX`ž`Xi`fW`_fYUh]j`Y`K`cf_g`cdg`i`bX`Ya`ch]cbU`Y`
I`bhYfgh`Ø`hni`b[`]Y`c`Z`Yb`"8]YgYg`?`cbnYdh`n]Y`h`XUfUi`Z`UV`ž`XYb`
VYhfc`ZYbYb`:`Ua`]Yb`bYi`Y`@YVYbgZfYi`XY`ni`gW`Yb_Yb`"

9]b`k`Y]hYfYg`<][\`][\h]gh`XYf`B`Uhi`fgW`i`hnVi`bX`^2`ghYffY]W`ž`
XYf`gY]h`%-`%`U`_h]j`]gh`"8]YgY`[Ya`Y]bb`Ø`h][Y`C`f[Ub]gUh]cb`
k`]Xa`Yh`g]W`XYa`G`W`i`hn`j`cb`H]YfYb`ž`DZ`UbnYb`i`bX`
@YVYbgf`Ä`i`a`Yb`]b[`Ubn`^2`ghYffY]W`"I`bhYf`UbXYfYa`i`Z`Ø`f`h`g]Y`
`c`_U`Y`5`fhYbgW`i`hndfc`Y`_hY`i`bX`bUh]cbU`Y`?`Ua`dU[bYb`Xi`fW`
Y]b`Yb[U[]YfhYf`J`c`ffY]hYf`]a`6YfY]W`B`Uhi`fgW`i`hn`"

:`Øf`_fYVg`_fUb_Y`?`]bXYf`i`bX`XYfYb`:`Ua`]Yb`V]YhYhY`"a`ch]cb`
9ei`ch`Y`fUd]Y`Ui`Z`Y]bYa`6Ui`Yfb`\c`Z`VY]`Dm`fU`gdYn]Y`Y`Y`
H`Y`fUd]Yb`a`]h`DZ`fXYb`Ub`"i`<]Yf`YfZU`fYb`X]Y`?`]bXYf`Y]bY`
GhY][Yfi`b[`]Y`fYf`@YVYbgei`U`]h`Ä`h`Xi`fW`XYb`i`]YVYj`c`Y`b`I`a`[Ub[
a`]h`H]YfYb`"Ä`f`]W`k`YfXYb`Yhk`U`(`\$\$`?)`bXYf`VYhfYi`hž`k`Ug`Z`Ø`f`X]Y`
dcg]h]j`Y`K`]f`_i`b[`XYf`h]Yf[Ygh`Ø`h`hYb`H`Y`fUd]Y`gd`f]W`h`"

H]YfgW`i`hn`]a`ÒghYffY]W`]gW`Yb`5`hU[

2`ghYffY]W`\Uh`g]W`b]W`h`bi`f`U`g`ghUUh]W`Yg`J`c`fnY][Ya`cXY`i`]a`
H]YfgW`i`hn`Y`hUV`Y`fhž`g`cbXYfb`Ui`W`]a`[YgY`h`]W`Yb`F`U`a`Yb`
V`Y]V`h`Yg`b]W`h`ghY`Y`b`"8`Ug`@`Ub`X`\Uh`Y]b][Y`XYf`i`a`Z`UggYbXghYb`
H]YfgW`i`hn[YgY`hnY`k`Y`hk`Y]hž`X]Y`X]Y`Ub[Ya`YggYbY`J`Yf`gc`f[i`b[
i`bX`I`bhYfVf]b[i`b[`j`cb`Bi`hn!`i`bX`<Ui`gh]YfYb`fY[Y`b`"
H]YffY`hni`b[g!`i`bX`F`Y`UV`]hUh]cb`gnYb`hfYb`gY`hnYb`g]W`

i bYfa ØX`jW`ZØf`j Yf`YhnhY`cXYf`Ui g[YgYhnhY`H]YfY`Y]b`"8]Yg`nY][hž
k]Y`k]W`h][`XYb`ØghYffY]W`]gW`Yb`6Øf[Yf.]bbYb`XUg`K c`Yf[Y`Yb
XYf`H]YfY`]gh"

8]Y`K]YbYf`H]YfgW`i hndc`]nY]`gc f[h`XUZØfž`XUgg`X]Y
H]YfgW`i hn[YgYhnhY`]b`XYf`GhUXh`Xi fW`[YgYhnh`k YfXYb`"Ni XYa` `[]Vh
Yg`nU`fY]W`Y`C f[Ub]gUh]cbYb`k]Y`GC G!H]YfY`² ghYffY]W`cXYf`
J]Yf`DZc`hYb`² ghYffY]W`ž`X]`g]W`ZØf`XYb`GW`i hn`i bX`XUg`K c`
j cb`H]YfYb`Y]bgYhnhYb`"8Yf`h]YfZfYi bX`]W`Y`Hci f]ga`i g`U`h]g]W`
YVYbZU`g`YhUV`]Yfhž`gcXUgg`F`Y]gYbXY`h]YfZfYi bX`]W`Y`I bhYf`Øb`ZhY
i bX`5`_hj]h`hYb`Z]bXYb`_ØbbYb"

B]W`h`ni `Yhnh]`gh`Ui W`XUg`J YfV`ch`XYf`DY`nh]Yfni W`h`gY]h`&\$\$(`Y]b
YggYbn]Y`Yf`6YghUbXhY]`XYg`ØghYffY]W`]gW`Yb`H]YfgW`i hnYgž`k Ug
nY][hž`k]Y`Yfbgh`XUg`@UbX`X]YgYg`H`Ya`U`b]a`a`h`"æbcj Uh]cbg[Y]gh
ghY`W`h`ni XYa`]a`VYfØ`a`hYb`?UhnYbWUZ`A`]b`K]Ybž`Y]bYg`XYf
YfghYb`gY]bYf`5fh]b`9i fcdUž`XUg`j YfUbhk`cfhi`b[gj`c`Y
<Ui gh]Yf`U`hi`b[`ZØfXYfhi`bX`[`Y]W`nY]h][`X]Y`A`Ò[`]W`_Y]h`ni`f
5Xcdh]cb`V]YhYh"

K]Y`U`_hi`Y`XUg`H`Ya`U`H]YfgW`i`hn]b`XYf`U`[Ya`Y]bYb`8]g`_i`gg]cb
]ghž`nY][h]g]W`b]W`h`bi`f]b`6UXYb`VY]`K]Ybž`gcbXYfb]b`[Ubn
² ghYffY]W`"@UggYb`G]Y`g]W`]bgd]f]YfYb`i`bX`j]Y`Y]W`h`Ui`W`VY]
XYf`æ]h]Uh]j`Y`H]Yf]gW`Yb[U[]Yfh`U`_hj]`k`YfXYbž`XYbb`YXYf
6Y]hfU[`n`Å`h`i`]bgVYgcbXYfY`k`Ybb`Yg`i`a`XUg`K`c`i`bgYfYf
h]Yf]gW`Yb`A`]hVYk`c`bYf`[Y`h"

: Øf`k`Y]hYfY`æZcfa`Uh]cbYb`ØVYf`X]Y`æ]h]Uh]j`Y`H]Yf]gW`Yb[U[]Yfh
_ØbbYb`G]Y`XYb`XYhU]`]YfhYb`5fh]_Y`Ui`Z: fYggbUdZ`bUW`YgYb`
: Øf`Y]bYb`h]YZfYb`9]bV`]W`_]b`X]Y`H]YfgW`i`hn]b]h]Uh]j`Yb`]b
² ghYffY]W`_`]W`_Yb`G]Y`V]hY`Ui`Z`H]YfgW`i`hn`J`c`_gVY[Y`fYb`
I`bX`i`a`a`Y`f`ØVYf`XUg`i`chcZYgh]j`U`ni`YfZU`fYbž`VYgi`W`Yb`G]Y
X]Y`GY]hY`j`cb`A`Y]b6Yn]f`_"

8YhU]`g	
Cfh	6UXYb`VY]`K]Ybž`² ghYffY]W`

8YhU]`g	
E i Y`Yb	<ul style="list-style-type: none">• k k k "a Y]bVYn]f_"Uh• k k k "ZfYggbUdZ"Uh• k k k "h]YfgW\ i hnj c`_gVY[Y\ fYb"U h

6Ygi W\ Yb `G]Y `i bg `Ui Z. `a Y]b!k]Yb"bYh