

G_m'² ghYffY]W\ 'Vf]b[h'7\Ua d]cbg!@YU[i Y!
: YY`]b[']bg' ð 75!K c\b\Y]a °

G_m'² ghYffY]W\ '_ccdYf]Yfh'a]h'XYf' ð b[Yb'7Uf]hUg'i bX
ghUhhYh'XUg' ð 75!K c\b\Y]a ']b': `cf]XgXcfZ'a]h'G_m'GhfYUa
Ui g"



: `cf]XgXcfZž'² ghYffY]W\ '!' ð'K]Yb' _ca a h'Zf]gWYf'K]bX']b'X]Y
: ðfXYfi b[' ð b[Yf'A YbgW\Yb. 'G_m'² ghYffY]W\ '\Uh'Ua ' &"' ð b]'&\$&)
gY]bY' ?ccdYfUh]cb'a]h'XYf' ð b[Yb'7Uf]hUg'fð 75!Ui g[YVUi h" 'a
bYi Yb'K c\b\Y]a 'Zðf' ð b[Y'CVXUW\`cgY']b': `cf]XgXcfZgcf[h'XUg
l bhYfb\`a Yb'a]h'Y]bYf' [fc»n0[] [Yb'5i gghUhi b['j cb'G_m
GhfYUa 'Zðf'a Y\`f'@YVYbgei U']h'Àhi bX'; Ya Y]bgW\UZhg[YZ0\`"
A cXYfUhc]b' ?]a VYf'm'6i X]bg_mij cb'G_m'Gdcfh'5i ghf]U'k Uf
dYfg0b`]W\ 'j cf' Cfhž'i a 'XYb', VYf[Ub['XYf'G_m'GhfYUa 'HJ!6cl 'ni
ZY]Yfbž'X]Y'b]W\h'bi f'l bhYf\U`hi b[ž'gcbXYfb'Ui W\ '[YZÀ`"] [Y
5VYbXY'a]h'GdcfhZ]YVYf'Yfa 0[']W\h"

≈a ' ð 75!K c\b\Y]a 'k]fX'XUg'l 9: 5'7\Ua d]cbg'@YU[i Y':]bU`Y
nk]gW\Yb'DUf]g'GU]bh!; Yfa U]b'i bX' ðbhYf'A U]`UbX']b [YV0bXY`hyf

Gh]a a i b[j YfZc`[h"9]b`hc`Yf`5b`Ugg`Z0f`X]Y`đ [YbX`]WXYbž`X]Y
\\Yf`Y]b`bYi Yg`Ni \\Ui gY`Z]bXYbž`i a`g]W` [Ya Y]bgUa`ni
j YfgUa`a Y`b`i bX`X]Y`Ui ZFY[YbXYb`Gd]Y`Y`ni`Yf`YVYb`"8]Yg`]gh`XYf
b`W`ghY`GW`f]h`h]b`Y]bYf`VYfY]hg`]a`J cf`U`f` [YghUfhYhYb
DUfhbYfgW`UZh`X]Y`a`]h`Y]bYa`7`\\Ua`d]cbg`@YU[i Y`: i » VU`UVYbX
]a`U`hYb`K c`\\b`\\Y]a`]b`C`hU`_f]b[`VY[Ubb`"N]Y`XYf`đ]h]Uh]j Y`]gh`Ygž
XYb`↑ b[Yb`A YbgW`Yb`Y]b`Gh0W`_Bcfa`U`]h`h`i bX`: fYi XY`]b`\\fYb
5`hU[`ni`Vf]b[Yb`"

9]b`k`U`fYf` ; Ya Y]bgW`UZhg[Y]gh

; Ya Y]bgUa`Y`: YfbgY`UVYbXY`Z0fXYfb`XYb`5i ghUi`gW`i bX`XUg
; YZ0`\\XYf`Ni [Y`0f][_Y]h`ž`Yf`_`Àfh`A`Uf]U!H`YfYgU`?]YbnYfž`X]Y
9]b]W`hi b[g`Y]hYf]b`j cb`đ 75`"G]Y`\\YVh`X]Y`6YXYi hi b[`gc`W`Yf
9f`YVb]ggY`Z0f`X]Y`đ [YbX`]WXYb`\\Yfj`cfž`X]Y`cZ`h`a`]h
<YfUi`gZcfXYfi b[Yb`ni`_`Àa`dZyb`\\UVYb`"A`cb]_U`7ci`d`_cj`Už`J]W
DfYg]XYb`h`C`dYfUh]cbg`VY]`G`_m`²`ghYffY]W`ž`VYhc`bh`YVYb`ZU`g`XYb
gcn]U`Yb`6Y]hfU[`XYf`fY[Y`a`À»][Yb`[Ya Y]bgUa`Yb
: YfbgY`bUW`a`]hU[Y`i bX`!UVYbXY`" K]f`\\UVYb`Y]b`[i hYg
<`ÀbXW`Yb`XUZ0fž`: fYi XY`i bX`! bhYf`U`hi b[`ni`Vf]b[Yb`ž`gU[h`g]Y`"

A]h`G`_m`GhfYUa`Yf`U`hYb`X]Y`6Yk`c`\\bYf`Ni [Ub[`ni`Y]bYf`: 0`Y`j`cb
đ`\\U`hYbž`X]Y`0VYf`Y]bY`Y]bZUW`Y`đ`hYfbYhj`YfV]bXi b[`UV[Yfi`ZYb
k`YfXYb`_`0bbYb`"9g`ghY`\\Yb`b]W`h`bi`f`:]`a`Y`i`bX`GYf]Yb`ni`f
J YfZ0[i b[ž`gcbXYfb`Ui`W`@]j`Y!Gdcfhž`XUfi`bhYf`X]Y`i`9: 5
7`\\Ua`d]cbg`@YU[i Y`i bX`X]Y`i`9: 5`9i`fcdU`@YU[i Y`"6YgcbXYfg
\\Yfj`cfni`\\YVYb`]ghž`XUgg`X]Y`Gd]Y`Y`]b`j`YfgW`]YXYbYb`: cfa`UhYb
j`YfZ0[VUf`g]bX.`a`"]bYUfYb`Dfc[fUa`a`j`cb`G`_m]g]bX`gck`c`\\
9]bnY`gd]Y`Y`U`g`Ui`W`X]Y`C`f][]bU`G`_m`?`cbZYfYbn`ni`gY`\\Yb`"8]Yg
gW`UZh`Y]bYb`VYgcbXYfYb`BYfj`Yb_]h`nY`Z0f`X]Y`Ni`gW`Ui`Yf`"

J]Y`Z`À`h][Yg`9bhYfhU]ba`Ybh!5b[YVch

G`_m`V]YhYh`Y]bY`VfY]hY`DU`YhY`Ub`Dfc[fUa`a`Yb`Z0f`Gdcfh`i`bX
:]`a`ZUbg`"8]Y`i`9: 5`7`\\Ua`d]cbg`@YU[i Y`k`]fX`"]j`Y`i`bX`]b`j`c`Yf
@`Àb[Y`0VYfhfU[Ybž`k`À`fYbX`XUg`Dfc[fUa`a`Xi`fW`Y]bY`J]Y`nU`\\
j`cb`GYf]Yb`i`bX`:]`a`Yb`Yf[`Àbnh`k`]fX`"<]Yfni`n`À`\\Yb`H]hY`k`]Y`H`Y
9ei`U`]nYf`" ž`8i`bY`DUfh`Hk`c`i`bX`X]Y`VY`]YVhY`GYf]Y`<ci`gY`cZ

h\Y'8fU[cb "8]YgY'fY]W\U'h][Y'5i gk U\`Ub' ð\U'hYb'gcf[h'XUZØfž
 XUgg'ZØf'YXYb'; YgW\ a UW_Yhk Ug'XUVY']ghžk Ug'X]Y'Gh]a a i b[
 i bhYf'† b[Yb'A YbgW\Yb'k Y]hYf'\YVh"

G]Y'_ØbbYb'g]W\Ui ZgdUbbYbXY'Gd]Y`Y'i bX'i bhYf\U'hgUa Y
 5VYbXY']a † 75!K c\b\b\Y]a 'ZfYi Yb"A]h'XYf'I bhYfghØhni b['j cb
 G_m'² ghYffY]W\k]fX'b]W\h'bi f'Y]b'bYi Yg'Ud]hY`']a '@YVYb'XYf
 † b[Yb'CVXUW\`cgYb'Ui Z[YgW\`U[Ybž'gcbXYfb'Ui W\`XYfYb
 ðhY[fUh]cb']b'X]Y'; Ya Y]bgW\UZh[YZØfXYfh"8]Y'A]gW\i b['Ui g
 l bhYf\U'hi b['i bX'gcn]U`Yf'J YfbYhni b['hfÅ[h'XUni 'VY]ž'XUgg'X]Y
 † [YbX`]W\Yb'\]Yf']b': `cf]XgXcfZY]bY'@]W\hV`]W_Y'i bX'\Yfn`]W\
 [Y`YVhY'; Ya Y]bgW\UZh'Yf'YVYb"

K Y]hYfY' ðZcfa Uh]cbYb'ØVYf'X]Y'?ccdYfUh]cb'a]h'XYf' † b[Yb
 7Uf]hUg'Z]bXYb'G]Y']b'XYf'DfYggYa]hY']i b['j cb'CHG"8]Y
 GhfYUa]b[Ub[YVchY'j cb'G_m'_ØbbYb'i bhYf'G_m]Y]b[YgY\Yb
 k YfXYbžk Å\fybX' ðZcfa Uh]cbYb'ØVYf'X]Y'7\Ua d]cbg'@YU[i Y!
 , VYfhfU[i b[Yb'Ui ZXYf'K YVgY]hY'j cb'G_m]j YfZØ[VUf'g]bX"

8YhU]`g	
Cfh	: `cf]XgXcfZž'² ghYffY]W\
EiY`Yb	<ul style="list-style-type: none"> • k k k "chg"Uh • k k k "g_m"Uh • k k k "g_m!Ub[YVchY"Uh

6Ygi W\Yb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh