

K UZZYbj YfVchgncbY`]b` : Uj cf]hYb.
J Yf`Àb[Yfi b[`ZØf`a Y\ f`G]W\ Yf\Y]h°

K UZZYbj YfVchgncbY`]b`K]Yb!: Uj cf]hYb`k]fX`V]g`9bXY
GYdhYa VYf`j Yf`Àb[Yfh`Dc`]nY]`]W\ Y`A U» bU\ a Yb`nY][Yb
YfghY`9fZc`[Yž`UVYf`G_Ydg]g`V`Y]Vh"



: Uj cf]hYbž`2 ghYffY]W\ `!`8]Y`K UZZYbj YfVchgncbY`]b`XYf
: Uj cf]hYbghfU» Y`k]fX`i a `k Y]hYfY`XfY]`A cbUHY`j Yf`Àb[Yfh`i bX
V`Y]Vh`V]g`Y]bgW\`]Y» `]W\ `: fY]hU[ž`XYb`(`" `ž`]ž`]b`? fUZh`K]Y`
a Y]bVYn]f`_`Uh`VYf]W\ hYhž`k i fXY`X]YgY`A U» bU\ a Y`ni f
J Yf\]bXYfi b[`j cb`[Yk U`hh`Àh][Yb`5i gY]bUbXYfgYhni b[Yb`i bX`ni f
J YfVYggYfi b[`XYf`G]W\ Yf\Y]hg`U[Y`]a `GhUXhhY]`Y]b[YZØ`fh`B UW\
YfZc`[fY]W\ Yf`a d`Ya Ybh]Yfi b[`k]fX`X]Y`K UZZYbj YfVchgncbY`Ymh
V]g`9bXY`GYdhYa VYf`&\$&) `Zc`fh[YZØ`fh"

8]YgY`9bhgW\Y]Xi b[`Zc`[h`Ui Z`X]Y`YhnhY`J Yf`Àb[Yfi b[`]a `A`Àfn`
GY]h\Yf`_`cbbhY`X]Y`@UbXYgdc`]nY]X]fY`_h]cb`j`cb`Y]bYf`gdØfVUfYb
J YfVYggYfi b[`XYf`G]hi Uh]cb`VYf]W\ hYb`" `ž`XYb`YfghYb`ZØbZ
A cbUHYb`X]YgYg`ž\YfYg`k i fXYb`(`' `U`_h]j Y`Dc`]nY]Y]bg`ÀhnY`[Yn`À\`hž

VY]`XYbYb`]bg[YgUa h) *`K UZZYb`g]WXYf[YghY`h`k i fXYb"
<Yfj cfn i \YVYb`g]bX`X]Y` (%`VYgW`U[bU`a hYb`A YggYfž`X]Y`]a
Ni [Y`j cb`Y]bg`ÀhYb`bUW`XYa`G]WXYf\Y]hgdc`nY][YgYhn`i bX`XYa
K UZZYb[YgYhn`fY []ghf]Yfh`k i fXYb" 8]YgY`A U» bU`a Yb`nY][Yb
VYfY]hg`K]f_i b[ž`gc`XYf`6Yn]f_gdc`h]_Yf`A UfW`g: fUbn`fGD² Łž`XYf
ni g`Àh`]W`Y]bY`5i ZghcW`i b[`XYf`Dc`nY]df`ÀgYbn`]a`6Yn]f`ZcfXYfh"

8]Y`@U[Y`j cf`C fh

Hfchn`XYf`dcg]h]j Yb`HYbXYbnYb` []Vh`Yg`bUW`k]Y`j cf
GW`UhhYbgY]hYb" `a`fYi a Ubbd`Uhn`_Ua`Yg`]b`XYb`YhnhYb
A cbUhYb`k]YXYf\c`h`ni`A YggYfUb[f]ZZYbž`X]Y`VY]`5bk c`bYfb`i bX
G]WXYf\Y]hgYi dYfhYb` : fU[Yb`ni f`hUhg`ÀW`]WXYb`K]f_gUa`_Y]h`XYf
J YfVchgncbYb`Ui Zk UfZYb" `? f]h]_Yf`Uf[i a Ybh]YfYbž`XUgg`X]Y
A U» bU`a Yb`nk Uf`Gma dhca Y`VY`_Àa dZYbž`UVYf`_Y]bY
bUW`U`h][Y`@Ogi b[`ZØf`XUg`G]WXYf\Y]hgdfcV`Ya`V]YhYb" `8]YgY
G_Ydg]g`k]fX`i bhYfghf]WXYb`Xi fW`9i dYfhYba Y]bi b[Ybž`X]Y
À`b`]WXY`K UZZYbj YfVchgncbYb`U`g`Y`Yf`gma Vc`]gWXY`Dc`]h]_`XYbb
U`g`YZZY`_h]j Y`@Ogi b[`VYhfUW`hYb" `Gc`V`Y]Vh`XYf`8fi W`_Ui Z`X]Y
Dc`]h]_`cW`ž`k Y]hYfY`Df`Àj Ybh]cbggghfUhY []Yb`ni`Ybhk]W_Y`b" `9]b
6Y]gd]Y`ZØf`gc`WXY`A U» bU`a Yb`g]bX` ; Yk U`hdf`Àj Ybh]cbgd`fc`Y`_hY
]b`GW`i`Ybž`k]Y`g]Y`XYf`? f]a]bc`c [Y`8]f`_6U]Yf`ZcfXYfh"

9]bY`i a ZUggYbXY`6]`Ubn`j cb`A`Àfn`&\$&(`V]g`A`Àfn`&\$&) `nY][hž`XUgg
]b`XYf` : Uj cf]hYbghfU» Y`]bg[YgUa h`i%(*`K UZZYb`VYgW`U[bU`a h
k i fXYb" Ni`XYb` [Yg]WXYfhYb` ; Y [Ybgh`ÀbXYb`n`À`Yb`Ui W
DZYZZYfgdfUmgž`GW`U[f]b [Y`i bX`9`Y`_hfcgW`cW`gž`k Ug`X]Y
6Ygc f [b]g`ØVYf`k UW`gYbXY` ; Yk U`hVYfY]hgW`UZh]b`X]YgYf`F`Y []cb
i bhYfghfY]W`h" `8YbbcW`k]fX`X]Y`9]b`U`hi b [`XYf`J YfVchgncbY
Xi fW` ; Y`XghfUZYb`j cb`V]g`ni` "%`\$\$\$`9i fc`VY]`9fghj Yfgh`Ò» Yb`i bX
V]g`ni` (" * \$ \$ `9i fc`VY]`k]YXYf\c`hYb` , VYfhfYhi b [Yb`_cbgYei Ybh
Xi fW [YgYhnh"

6`]W`_]b`X]Y`Ni`_i`bZh

8]Y`bYi Y`J Yf`c`f`X`bi b [`ni`f`J`Yf`Àb [Yfi b [`k]fX`nY]h [YfYW`h
j Yf`ÒZZYb`h]W`hž`i bX`X]Y`6Y`ØfXYb`V`Y]VYb`c`dh]a]gh]gW`ž`X]Y
G]WXYf\Y]h]b` : Uj cf]hYb`k Y]hYf`ni` j YfVYggYfb" HfchnXYa`V`Y]Vh`XYf

8]U`c[`ØVYf`X]Y`K]f_gUa _Y]h'gc`W`X`Yf`K UZZYbj YfVchgncbYb
 Ub[Yg]W`hg`g]W` \`Ài ZYbXYf`?`f]a]bU`]h`À`h`Y]b` \`Y]_`Y`g`H`Y`a` U`
 J Yf[`Y]W`VUfY`A` U» bU`a` Yb`nY][Yb`]b`UbXYfYb`Gh`X`hYb
 8Yi hgW`UbXg[Ya]gW`hY`9f[YVb]ggYž`i bX`XYf`F`i Z`bUW`
 ni g`À`m`n]W`Yb`G]W`Yf`Y]hgghfUhY[]Yb`k]fX`Ui`hYf`Gc`Yf`c`Z`h`a` Ub
 g]W`Xi`fW`Y]bY`?`ca`V]bUh]cb`Ui`g`J`YfVchYbž`Dc`]nY]df`À`g`Y`bn`i`b`X
 gcn]U`Yb`Dfc`Y`_`hYb`Ub[Zf]gh][Y`J`Yf`À`b`XYfi`b[Yb`ni`a`K`c`Y`XYf`
 6Øf[Yf"

≠g[YgUa`h`V`Y]Vh`UVni`k`UfhYbž`k`]Y`g]W`X]Y`G]hi`Uh]cb`]b`:]`Uj`cf]hYb
]b`XYb`_`ca`a`YbXYb`A`cbUhYb`Yb`hk`]W`Y`b`k`]fX`"8]Y
 K`UZZYbj`YfVchgncbY`]gh`HY`]`Y]bYg`VfY]hYfYb`A`U»`bU`a`Yb`dU`Y`hgž
 XUg`Ui`W`J`]XYcØVYfk`UW`i`b[`i`bX`nYb`hfU`Y`G]W`Yf`Y]hgU`_`h]cbYb
 i`a`ZUggh`"8]Y`<`c`Z`bi`b[`Ui`Z`Y]bY`gdØfVUfY`J`YfVYggYfi`b[`XYf`
 ÒZZYbh]W`Yb`G]W`Yf`Y]h`U`h`XUVY]`Ui`W`VY]`XYb`5bk`c`b`Yfb`c`Y`
 9fk`Ufhi`b[Yb`[Yk`YW`h"

8YhU]`g	
C`f`h	:`Uj`cf]hYbž`²`ghYffY]W`
E`i`Y`Y`b	<ul style="list-style-type: none"> •`k`k`k`"a`Y]bVYn]f`_"Uh •`k`k`k`"_`c`g`a`c`"Uh •`k`k`k`"hU[`YggW`Ui`"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`a`Y]b`!`k`]Yb`"b`Y`h