

? i `hi fgca a Yf`K]Yb`&\$&) .`? cghYb`cgYg
? i `hi fZYgh`ZØf`U`Y`

9f`YVYb`G]Y`XYb`?i`hi fgca a Yf`K]Yb`&\$&) .: fY]Yf`9]bhf]hž
a Y`f`U`g`&"\$\$\$`?Øbgh`Yfž`]bbcj Uh]j Y`6Ø`bYb`i bX`Y]b
j]Y`Z`h][Yg`Dfc[fUa a "



K]Ybž`2 ghYffY]W`!`8]Y`JcfZFYi XY`Ui Z`XYb`?i`hi fgca a Yf`
K]Yb`&\$&) `ghY][h`Jca`i`&*"`đ b]`V]g`%\$`"5i [i gh&\$&) `j Yfk UbXY`h
g]W`X]Y`GhUXhk]YXYf`]b`Y]b`di`g]YfYbXYg`NYbhf]a`XYf`?i bghi bX`
?i`hi f`6YfY]hg`ni a`gYW`ghYb`A`U`k]fX`X]YgYg`VY`]YVhY`: Ygh]j U`
j YfUbghU`hYhž`XUg`_cghYb`cgY`C`dYb!5]f!9j Ybgh`ZØf`U`Y`
K]YbYf]bbYb`i bX`K]YbYf`gck]Y`6Ygi W`Yf`V]YhYh`"a`j Yf[Ub[YbYb
Ű`f`YfZFYi hY`Yg`g]W`[fc» Yf`6Y`]YVh\Y]hi bX`Ui W`]b`X]YgYa`Ű`f`
_ØbbYb`g]W`: fYi bXY`XYf`?i`hi f`Ui ZY]b`fY]W`U`h][Yg`Dfc[fUa a
ZfYi Yb"

Fi bX`&"\$\$\$`? Øbgh`Yf]bbYb`i bX`? Øbgh`Yf`k YfXYb`g]W`]b`ØVYf`
) \$\$`5W`hg`Ui g`XYb`6YfY]W`Yb`? UVUfYhž`@]hYfUhi fž`A`i`g]_ž
DYfZcfa UbW`ž`HUBnž`H\YUhYf`i bX`nY]h[YbØgg]gW`Ya`N]f`_i`g`

dfÄgYbh]YfYb"8Ug'A chhc`XYg: Ygh]j U`gž` ?i`hi`f`]ghž`k`c`Xi`V]gh`ž`
j`YfXYi`h]W`h`XUg`6YghfYVYbž`_i`hi`fY`Y`HY]`UVY`ZØf`U`Y`
ni`[`Äb[`]W`ni`a`UWYb"<]YfVY]`Y[`h`XYf`c`_i`g`VYgcbXYfg`Ui`Z`
XYb`Yb][`Ybž`X]Y`UbgcbghYb`k`Yb][`Yf`Ni`[`Ub[`]ni`_i`hi`fY`Yb`
=gh]hi`h]cbYb`Z]bXYb"

J`Y`ZÄ`h][`Y`J`YfUbghU`hi`b`[`Yb`

8]Y`J`YfUbghU`hi`b`[`Yb`Z]bXYb`j`cb`8`cbbYfghU[`]V]g`GcbbhU[`
nk`]gWYb`%,`"`,`\$`i`bX`&%`I`f`ghUhhž`k`Ug`[`YbØ[`]YbX`NY]h`Ägghž`i`a`
X]Y`_i`hi`fY`Yb`<][`\\][`hg`XYg`HU[`]Yg`ni`[`]Yb]Y»`Yb`9fÖZbYh`k`]fX`
XYf`?i`hi`fgca`a`Yf`Ua`i`&*"`š`b]a`]h`Y]bYa`VYgcbXYfYb`?`cbnYfh`
Ui`Z`XYf`?`U]gYfk`]YgY`]a`DfUhyfž`VY]`XYa`i`bhYf`UbXYfYa`X]Y`
K`]YbYf`Gma`d`c`b]_Yf`Ui`ZhYhYb`k`YfXYb"8]Y`a`i`g]_U]gWY`Y`Y]Yf`
n]Y`h`g]W`ØVYf`XUg`[`UbN`K`cWYbYbXYž`k`cVY]`X]Y`6Ø`bY`ZØf`U`Y`
cZYb`ghY`hž`X]Y`fYi`XY`Ub`XYf`?i`bgh`UVYb"

6YgcbXYfY`a`U[`]bYh]gWY`J`YfUbghU`hi`b`[`Yb`g]bX`X]Y`VY`YVhYb`
7`c`f`UVYbXYž`X]Y`Ua`i`%`-`i`bX`&\$`"š`]`Ua`F`Uh`Ui`gd`Uhn`
a`i`g]_U]gWY`?`Äb[`]Y`j`cb`Dcd`ØVYf`F`cW`V]g`\\]b`ni`nY]h`c`gYb`
?`Ugg]_Yfb`dfÄgYbh]YfYb"Ni`XYa`k`]fX`Y`XYb`GcbbhU[`]j`ca`i`&-`
š`b]`V]g`"`,`%`5`i`[`i`gh`Y]b`š`Unn`6`fi`b`W`ZØf`X]Y`@]YV`UVYf`cW`YfYf`
A`Y`c`X]Yb`Ub[`]YVchYb"

B`Yi`Y`6Ø`bYb`i`bX`[`fØbY`F`ØW`ni`[`gc`fhY`

=X]YgYa`š`f`k`]fX`Y]bY`bUW`U`h][`Y`?`ca`dcbYbhY`[`Ubn`
[`fc»`[`YgW`f]YVYb.`A`]h`gc`UfVYhf]YVYbYb`6Ø`bYb`k`]fX`XUZØf`
[`Ygcf[`]hž`XUgg`b]W`h`bi`f`X]Y`i`bhYf`U`hi`b`[`ž`gcbXYfb`Ui`W`X]Y`
l`a`k`Y`h]a`6]W`V`Y]Vh"5b`bYi`Yb`@cW]h]cbgž`k`]Y`XYa`
K`Ä`f]b[`]Yf`DUf`_i`bX`XYa`B`c`f`X`k`YghVU`b`c`Zž`_ØbbYb`
6Ygi`W`Yf]bbYb`i`bX`6Ygi`W`Yf`Ub`W`c`Yb`F`ØW`ni`[`gc`fhYb`X]Y`?i`bgh`
Yf`YVYb`i`bX`XYf`Gca`a`Yf`]hnY`YbhZ]Y`Yb"

6YgcbXYfg`VYa`Yf`_Ybgk`Yfh]g]bX`X]Y`Dcd`!i`d!6Ø`bYbž`X]Y`]b`
j`YfgW`]YXYbYb`6Yn]f`_Yb`k`]Y`XYa`K`U`Xa`Ø`YfdUf`_f`%`\$`"6Yn]f`_Łž`
XYa`i`i`»`VU`j`YfY]b`%&%`\$`f&%`"6Yn]f`_Łž`i`bX`XYa`GhUXhdUf`_`
5`hn[`]YfgXcfZ`f&`"6Yn]f`_Łž`]bghU`Y]Yfhk`YfXYbž`i`a`XYf`GhUXh`bcW`

a Y\f_i`hi fY`Y: UfVY`ni`j Yf`Y]\Yb"

? i`hi fY`Y`6Y[`Y]hj YfUbghU`hi b[Yb

⇒ F U\ a Yb`XYg`?i`hi fgca a Yfg[]Vh`Yg`Ui W`gdUbbYbXY
BYVYbdfc`Y`h`k]Y`XUg`?i`hi fgca a Yf`D`i gž`XUg`Y]b`]XYU`Yg
A]ha UWZcfa Uh`V]Yh`Yh"<]Yf`UXYb`K cf_g\cdgž`cZYbY`?i bgh
GhUh]cbYb`i bX`GhfYYh`5fh!: cfa Uh`Y`š b[`i bX`5`h`Y]bž`_fYUh]j`ni
k YfXYb`"Ni XYa`k]fX`Yg`Y]b`?]bXYfdfc[fUa a`a]h`_fYUh]j Yb
5VYbhYi Yfb`Ub`Ui g[Yk Å\`h`Yb`HU[Yb`[YVYb"

9]b`k Y]hYfYg`<][\`][\h`XYg`Gca a Yfg]b`K]Yb`]gh`XUg`:]`a
: Ygh]j U`Ua`F Uh\Ui gd`Uhnž`XUg`j cb`&, "`š b]`V]g`' %"5i [i gh
`Ài Zh`i bX`Y]bY`J]Y`nU\`Ub`J cfghY`i b[Yb`gck]Y`_i`]bUf]gWYb
5b[YVchYb`V]Yh`Yh"<]Yf`_ca a Yb`X]Y`7]bYUghYb`YVYbZU`g`Ui Z]\fY
?cghYb"

⇒ J cfZY`X`\Uh`X]Y`GhUXh`K]Yb`X]Y`9j YbhfY]\Y`a]h]j]Yf`A]`]cbYb
9i fc`i bhYfgh`hnhž`ni g`Àh`]W`ZUb`_]Yfh]j cb`k Y]hYfYb`%(\$\$\$\$
9i fc`j cb`GdcbgcfYb`i bX`6Yn]f`_Yb"5`g`<Ui dhgdcbgcf`nY]W`bYh
g]W`X]Y`DCFF`5;`Ui gž`X]Y`g]W`U`_h]j`ZØf`X]Y`: ØfXYfi b[]j cb`?i bgh
i bX`?i`hi`f`]b`XYf`GhUXh`Y]bgYhnh"

5`Yg]b`U`Ya`j Yfgdf]W`h`XYf`?i`hi fgca a Yf`K]Yb`&\$&) `Y]b
Ui ZfY[YbXYg`i bX`i`bj Yf[Ygg]W`Yg`9f`YVb]g`ni`k YfXYb`": Øf
k Y]hYfY`šZcfa Uh]cbYb`i bX`XYb`_ca d`Yh`Yb`Gd]Y`d`Ub`ghY`\h`X]Y
K YVgY]hY`_i`hi fgca a Yf`k]Yb`ni`f`J YfZØ[i b["`GY]Yb`G]Y`XUVY]
i bX`[Yb]Y»Yb`G]Y`Y]b`Vi bhYg`Dfc[fUa a ž`XUg`?i`hi`f`ZØf`U`Y
ni [Åb[`]W`a UW`h`

K Å\fybX`XYf`Gca a YfnY]h`ghY`\Yb`]b`K]Yb`j]Y`Y`J YfUbghU`hi b[Yb
Ui ZXYa`Dfc[fUa a ž`k]Y`XUg`K]YbYf`? UVUfYhhZYgh]j U`cXYf`XUg
⇒ Di`gHUb`n`:] Ygh]j U`ž`X]Y`XUg`_i`hi fY`Y`5b[YVch`XYf`GhUXh
UVfi bXYb`"K]Yb`\Uh`Y]bZUW`a Y\f`ni`V]Yh`Ybž`U`g`a Ub`]b`Y]bYf
Gca a YfbUW`h`hf`Ài a Yb`_Ubb`

8YhU]`g	
C fh	K]Ybž`² ghYffY]W
E i Y`Yb	<ul style="list-style-type: none"> • k k k "a Y]bVYn]f_"Uh • dfYggY"k]Yb"[j "Uh • k k k "k]Yb"]bZc

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh