

&\$!`À\ f][Y`? ca d`]n]b`XYf
6Ub_ca UhgdFYb[Yf. ; Yf]W\ h`j Yf\`Àb[h
< UZh°

9]bY`&\$!`À\ f][Y`k i fXY`]b`K]Yb`j Yfi fhY`]hž`bUW\XYa`g]Y`Y]bYf
6Ub_ca UhgdFYb[Yf!6UbXY`[Y\c`ZYb`\UhhY"G]Y`a i gg`ZØbZ
A cbUHY`UVg]hnYb"



; a i bXYbž`2 ghYffY]W\`!`9]bY`&\$!`À\ f][Y`: fUi`Ui`g`K]Yb`a i gg
bUW\`Y]bYa`i fhY`]`XYg`GhfUZUbXYg[Yf]W\hg`]b`< UZhž`k Y`]`g]Y`g]W\
a]h`Y]bYf`6UbXY`j cb`6Ub_ca UhgdFYb[Yfb`ni`gUa`a Yb[YhUb`\UhhY`"
5a`A cbhU[`k i fXY`g]Y`ni`&(`A cbUHYb`; YZ`Ab[b]g`j Yfi fhY`]hž`j cb
XYbYb`g]Y`YXcW\`V`c»`ZØbZA cbUHY`UVg]hnYb`a i gg"8 Ug`i fhY`]`]gh
V]g\Yf`b]W\h`fYW\hg_f`ÄZh][ž`k]Y`XYf`? i f]Yf`VYf]W\hYh"8]YgY
J Yfi fhY`]i b[]gh`HY`]Y]bYg`[fØ» YfYb`DfcV`Ya`gž`XUg`gY]h[YfUi`a Yf
NY]h`2 ghYffY]W\`d`U[h`6Ub_ca UhgdFYb[i b[Ybž`X]Y`]b`XYb`YhnhYb
»\fYb`ghUf`_ni [Ybca`a Yb`\UVYb"

8]Y`4 b[Y`: fUi`i`UhhY`g]W\`a]h`XYf`6UbXY`Y]b[Y`UggYbž`i`a`i`\fYf

A i hhYf`b`Z]bUbn]Y`Yb`GWk]Yf][_Y]hYbž`X]Y`bUW`Y]bYf`GWY]Xi b[
YbhghUbXYb`k UfYbž`ni `Y`ZYb`G]Y`YfbhY`Ua`%("`đbi Uf`Y]bYb
?f]a]bY`Yb`XYf`6Ub_ca UhgdFYb[Yf!6UbXY`_YbbYbž`X]Y`Ui g
B]YXYf`ÀbXYfb`a]h`a Ufc__Ub]gWYa`<]bhYf[fi bX`VYghY`h"8]YgY
; fi ddY`Uh`g]W`XUfUi Z`gdYn]U`]g]Yfhž`]b`[Ubn`9i fcdU
; Y`XUi hca UhYb`ni`gdFYb[Yb`i bX`U[]Yfh`XUVY]`Ài »Yfgh
dfcZYgg]cbY`i bX`gW`bY`"ΔfY`HUhYb`XUi Yfb`a Y]gh`bi f`k Yb][Y
A]bi hYbž`k]Y`Ui W`X]Y`Di`g&(`UbU`mg]Yfh`U`h"9g`gWY]bhž`U`g
k`ÀfY`g]Y`]b`Y]b`BYhmk Yf_[YfUhYbž`XUg`c`U`Y`<Y`ZYf`VYb`Òh][hž`i a
`c[]gh]gWYg`?bck`!\ck`i bX`:`i W`hZU`fYf`VYfY]hni ghY`Yb"

J c b`XYf`A]hgW`i`X`ni f`J Yf`U`Zhi b [

9]b`i bUi Z`A`][Yf`GhUfh]b`X]Y`_f]a]bY`Y`?Uff]YfY"8]Y`&\$!`À\ f][Y
k i fXY`Ub[Y`Yi Yfhž`i a`nk Y]`5i hc`g`ni`a]YhYb`i bX`:`U`fX]YbghY`ni
ØVYfbY`a Ybž`k cZØf`g]Y`Y]b`; Y`U`h`nk]gWYb`%\$"\$\$\$`i bX`%) "\$\$\$
9i fc`]b`5i gg]W`h[YghY`h`VY`_Ua`"@YhnhYbX`]W`j YfX]Yb`hY`g]Y
`YXcW`bi f`&"\$\$\$`9i fcž`i bX`XYf`[fØ»hY`HY]`XYg`; Y`XYg`[]b`[`ZØf
X]Y`F`ØW`_c`U`_h]cb`Y]bYg`:`U`fnYi [g`XfUi Z`5a`i`&%"`đbi Uf
gdFYb[hYb`ZØb`Z`A]h[`]YXYf`XYf`6UbXY`]a`?Ui ZdUf`_5`h`9f`UU`]b
@]Yg]b[]j]Yf`; Y`XUi hca UhYb`i bX`j Yfi fgUW`hYb`Y]bYb`GW`UXYb
j cb`%ž``A]`]cbYb`9i fcž`k`À`fYbX`X]Y`6Yi hY`fi bX`- "\$\$\$`9i fc
VYhfi ["

8]Y`:`i W`h`j Yf`]YZhi fVi`Yb`hi bX`YbXYhY`Ui Z`A`chc`ffc`Yfbž`X]Y
gd`À`hYf`g]W`Yf[YghY`h`k`i fXYb`"9]b`ZØf`X]Y`:`i W`h`Y]b[Yd`Ub`hYf`; c`Z
k Uf`ni XYa`b]W`h`ZØf`5i g`UbXgZU`fhYb`ni [Y`UggYb`"I a`XYa`8fi W`
XYf`6UbXY`ni`Ybh`_ca`a Ybž`[UV`X]Y`f`b[Y`:`fUi`gW`]Y»`]W`]`fYa
:`i W`hZU`fnYi [ž`Y]bYa`5i hc`]\fYf`A i hhYfž`Ub`X]Y`6UbXY`k Y]hYf`
9fa]hhYf`_c`bbhYb`Xi fW`<UbXmUi gk Yfhi b[Yb`Y]bYb`fY[Yb
5i ghUi gW`nk]gWYb`XYf`:`fUi`i bX`XYb`ZYgh[Ybca`a YbYb
6UbXYba]h[`]YXYfb`Ui ZXYW`_Yb`"ΔfY`:`YghbU`a Y`Zc`[hY`gW`]Y»`]W`
Ua`%("`A`Àfn"

9]b`Xi b`_`Yg`B`Yhmk Yf`_

8]Y`6Y`\`ØfXY`U`h`XYb` Gc`c`6Ub_ca Uh`]bg`@VYb`[Yfi ZYbž`i a
[Y[Yb`X]Y`Ni bU`a Y`gc`W`Yf`8Y`]_hY`j cfn[Y`Ybž`k]Y`X]Y`?`Y]bY

NY]hi b [`VYf]Wk hYh"8]YgY'gdYn]Z]gWk Y'; fi ddY'j cb'6Ub_fÄi VYfb
 \Uh'g]Wk'a]hh'Yfk Y]'Y'b [Ub'n'9i fcdU'YhUV`]Yfhž'k cVY]'b
 2 ghYffY]Wk'U`Y]b'a `đ\`f'&\$&) `V]g\Yf'%, `GdfYb[i b[Yb
 j YfnY]Wk bYh'k i fXYbž'j Yf[`]Wk Yb'a]h'% `]a [YgUa hYb'đ\`f'&\$&(" 9g'k]fX'j Yfa i hYhž'XUgg'X]Y`HÄhYf'cZi'b'XYf' A cWfc!A UZ]U ž'Y]bYf
 ghUf_]a `8fc [Yb[YgWk`ÄZi'j YfUb_YfhYb`Cf[Ub]gUh]cbž']b] c'j]Yfh
 g]bX"

8]Y'J cf[Y\Yb'gk Y]gY'XYf'HÄhYf']gh'Xi fWk k Y[`dfÄn]gY'i bX
 Xi fWk XUWk h'G]Y'bi hnYb'a cXYfbY`HU_h]_Yb'k]Y'X]Y'J Yfk YbXi b[
 j cb'DmfchYWk b]_i bX'\cWk a chc]g]YfhYb': `i Wk hZU\fnYi [Ybž'X]Y
 ; YgWk]bX][_Y]hYb'j cb'ØVYf'&\$\$_a #`YffY]Wk Yb`_ÖbbYb"8]YgY
 ; fi ddYb'g]bX'Yi hfYa ` [i hc'f[Ub]g]Yfhž'VYghY\Yb'Ui g'&\$`V]g'%'\$ \$
 A]h[`]YXYfb'i bX'j YfZØ[Yb'ØVYf'gdYn]U`]g]YfhY'@c []gh]_Yfž'X]Y
 : `i Wk hk Y[Y'Ui g_i bXgWk UZhYbž'i a `X]Y'Dc`nY]'ni `ØVYf`ghYb"

8]Y': fUi `a i gg'bi b'b]Wk h'bi f'Y]bY' < UZhghfUZY`UVg]hnYbž'gcbXYfb
 g]Wk`Ui Wk`Y]bYa `5bh]!; Yk U'h'HfU]b]b [`i bhYfn]Y\Yb"8 Ug'l fhY`
 _ÖbbhY`Ui Wk`5i gk]f_i b[Yb'Ui Z'X]Y'k Y]hYfYb'9fa]h'i b[Yb` [Y[Yb
]\f'l a ZY'X'\UVYbž'XUg']b'X]Y`A UWk YbgWk UZhYb`XYf
 b]YXYf`ÄbX]gWk Yb'6Ub_ca UhgdYfYb[Yf'j Yfk]W_Y'h']gh"8]YgY
 9bhk]W_i b[Yb`UggYb'Ui Z'cfWk Yb'i bX'j YfXYi h]Wk Ybž'k]Y'k]Wk h][
 Yg']ghž'X]Y`Ghfi _hi fYb'gc`Wk Yf`_f]a]bY`Yb`BYh'k Yf_Y'ni
 Xi fWk VfyWk Yb"

8YhU]`g	
C fh	; a i bXYbž'2 ghYffY]Wk
E i Y`Yb	<ul style="list-style-type: none"> • _i f]Yf"Uh • k k k "_Y]bYnY]hi b ["Uh • k k k "di `g&("Uh

6Ygi Wk Yb`G]Y'i bg'Ui Z.`a Y]b!k]Yb"bYh